

Governor's Office of Information Technology

# Joint Technology Committee - Interim Hearing September 2022

Julia Richman, Deputy Executive Director Michael McReynolds, Legislative Liaison



# Agenda

- Core Values & New WIGS
- Reimagine IT IT Transformation Program 2 year mark
- Enterprise Project Management Office (EPMO) Launched
- Technical Debt Project Update on eFort Migration
- Future Updates
  - Questions
- Advance Colorado Broadband Updates
  - Questions

September 2022

# Core Values



### COLORADO

Governor's Office of Information Technology

Serving people serving Colorado

INTEGRITY

We inspire trust by communicating with openness, honesty and authenticity.

TEAMWORK

We achieve more together by collaborating in a flexible and inclusive way.

INNOVATION

We challenge the status quo to identify new and better ways of doing things.

SERVICE

We build collaborative and consultative partnerships to deliver optimal results.



# WILDLY IMPORTANT GOALS

WIG 1



Transform Technology in the State WIG 2



Expand Broadband Access WIG 3



Advance
Digital
Government
Services

WIG 4



Increase Employee Engagement



# FY 2022-23 Wildly Important Goals

WIG Summary						
WIG		Measure	Baseline	1-Year Goal	3-Year Goal	
	Transform Technology in the State	Overall agency tech health scores- GPA Score	2.14(C+)	2.5(B-)	3.5(A-)	
((0))	Expand Broadband Access	% of Broadband Access for Coloradans	91.6%	92.1%	92.5%	
	Advance Digital Government Services [In progress]	% of services only offered in person (no online option)	28%	25%	18%	
පටුදු	Increase Employee Engagement	% of Employee Engagement	<b>75</b> %	76%	78%	



### Connecting the Dots Between OIT's "Big Three" Initiatives

Past

Tech Debt Remediation

Present

IT Transformation

**Future** 

Digital Government

What it is:

 Addressing existing tech debt by modernizing or eliminating outdated legacy systems and processes to prevent future tech debt creation  Standardizing and scaling enterprise IT operations and service delivery for agency partners and Coloradans  Planning for and creating a state government that is simple, reliable and digital for residents

Why we're doing it:

- Improve services, reduce costs, manage risk, help make IT environment easier to maintain
- Difficult to provide modern digital services with outdated and unsupported legacy systems
- Increase efficiency, transparency & customer satisfaction
- Provide consistent offerings & processes
- Collaborative IT governance & business ownership
- Reduce friction for residents trying to access government services and receive help
- Improve user experience
- Improve equity and inclusion

How we'll achieve it:

- Reducing our footprint (e.g., mainframe decommissioning, eFORT exit)
- Consolidating and modernizing platforms
- Agency Technology Planning Workbooks (TPWs)

- Automating and streamlining processes in ServiceHub
- Continuing to realign custom services toward enterprise offerings
- Deploying internal governance and processes that drive standardization
- Statewide investment and commitment to improve digital government
- Broadband expansion and coordination across government and within our communities



The ITT program has accomplished so much over the past two years.

We have completed 29 ITT projects that have increased efficiency, transparency and customer satisfaction.

OIT staff made all of this happen.









#### Finance



#### **Talent**



#### Technology



Delegation of Authority - Process & Policy

Enhance Project & Portfolio Management

Establish IT Governance

Evaluate PMO Capabilities

Enhance & Align OIT Strategic Planning

Government Data Advisory Board

Implement Enterprise Risk Mgmt Methodology

Governance 2.0

IAs-Enterprise & Recurring Services

Mature Vendor Managementsystem

Implement Real-time Billing

Establish IT Asset Management

Financial Transformation

Procurement Evolution Conduct Workforce Planning

Pilot Agency Teams Concept: OneOIT SOC Web Strategy & Toolkit

Plan for & Enable Digital Transformation

ITSM Tool Suite

Optimize Agency
Ownership & Accountability

Align Service Catalog with Best Practices

Enterprise Service Delivery (Infrastructure)

Evaluate Stakeholder Engagement

Product and Service Mgmt Collaborative Roadmap

> Agency Tech Debt Reduction Plans

eFORT (DC Relo) Plan

Network Service Project

Evaluate Stakeholder Engagement 2.0



## Just a few of our many accomplishments...









#### **PUBLISHED**

A SERVICE CATALOG PROVIDING **CUSTOMERS WITH PRODUCT** DESCRIPTIONS, COST & PURCHASING INFORMATION FOR

OIT SERVICES

### **COLLABORATIVELY**

WITH AGENCIES CREATED NEW **SERVICES** 



DIRECTION



DEVELOPED **RELATIONSHIP** AND COMMUNICATION **STRATEGIES** BASED ON SURVEY FEEDBACK FROM

IN ORDER TO IMPROVE CUSTOMER **SATISFACTION** WITH OIT SERVICES

### What does the future look like?

We will continue our mission of collaborating with agencies to reimagine IT operations and service delivery to help address the state's IT challenges.

#### Our future work includes:

- ServiceHub Launch
- CBMS Lumen
- EPMO Implementation
- Improving Customer Notifications
- Enhancing enterprise services
- And much more!

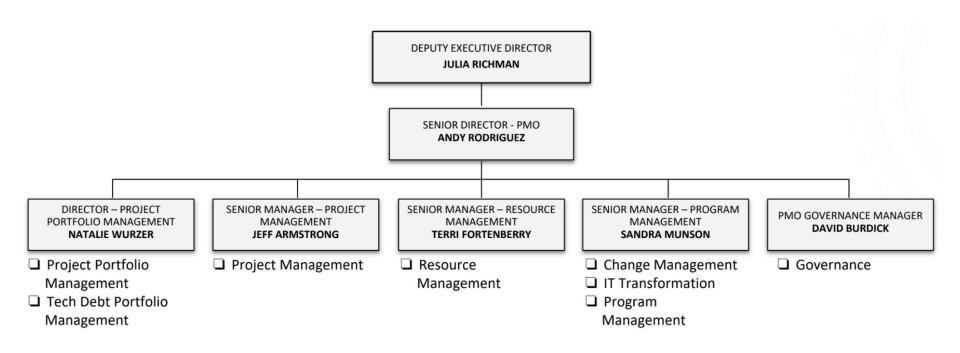








# **EPMO Org Chart**



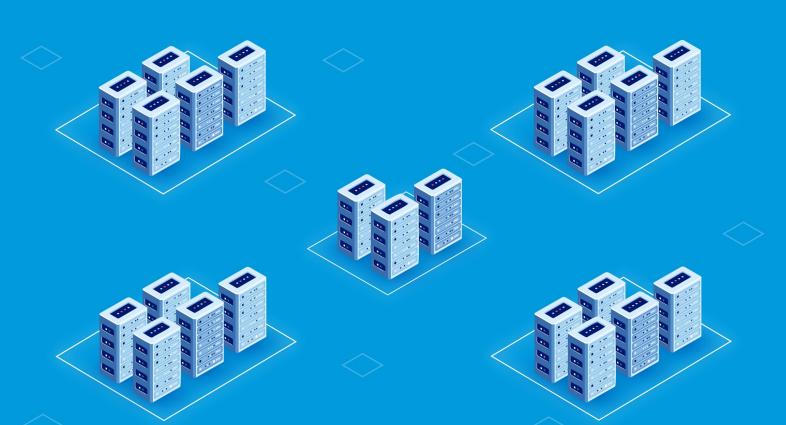
### eFORT Migration as of August 2022

\*Each rack shown represents 5 racks.



### eFORT Migration Over Time

\*Each rack shown represents 5 racks.





## **Future Updates**

- Legislative
  - Implementation of HB22-1353 Public Safety Communications Transfer
    - OIT & CDPS
  - Implementation of SB22-113
  - Implementation of HB21-1111
- New and improved project dashboard
- Technical Debt Project Status
- Cybersecurity Update from CISO
- myColorado strategic vision



Governor's Office of Information Technology

# Questions





### COLORADO

#### **Broadband Office**

Governor's Office of Information Technology

### Advance Colorado Broadband Updates

**Brandy Reitter, Executive Director** 



# Broadband Acronyms Defined

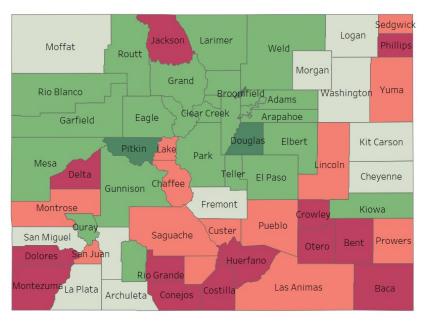
CPF - Capital Projects Fund	BEAD - Broadband, Equity, Access, Deployment
CBO - Colorado Broadband Office	FCC - Federal Communications Commission
NTIA - National Telecommunications and Information Administration	BDB - Broadband Deployment Board
ISP - Internet Service Provider	SLFRF - State and Local Fiscal Recovery Fund
ACP - Affordable Connectivity Program	LOI - Letters of Intent
HCSM - High Cost Support Mechanism	Mbps - Megabytes Per Second



### **CBO Funding Program Milestones**

# Households without at-home internet service, percent of county





#### Capital Projects Fund Proposed Grant Design

Total Amount Available: \$162M

Tier I: \$121.5M available

Minimum Match Requirement: 25%

Target Area: 10% - 25% unserved - 12,200 HH

Tier II: \$40.5M available

Minimum Match Requirement: 50%

Target Area: 0% - 10% unserved - 5,800 HH

Grant applications available in Winter 2023



# **CBO Funding Program Milestones**

- **BEAD up to \$700M** submitted \$5M planning grant to the NTIA and the application included:
  - Allocating CBO staff to the BEAD program
  - Grant and mapping software support
  - BEAD 5-Year Action Plan
  - Subgrantee technical support
  - Industry workforce development program
- State Digital Equity \$21M planning funding (\$897K) expected by the end of the month and Office of Future of Work scheduled a kickoff webinar on September 15 @ 9AM which includes:
  - Launching the Digital Equity Grant & Affordable Connectivity Program
  - 145 participants registered for the webinar

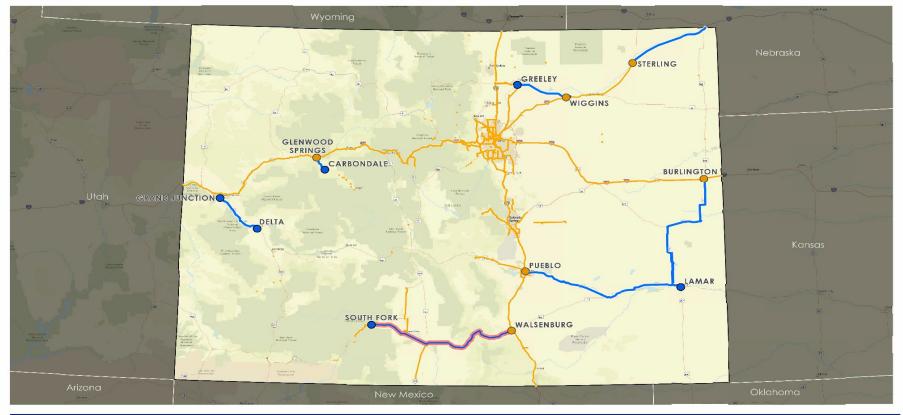


## **CBO Funding Program Milestones**

**Enabling Middle Mile up to \$100M** - Applications are due September 30. CDOT is considering the following middle mile projects:

Miles	Locations	Routes
37 miles	Greeley to Wiggins	US 34 mile marker 112 - 149
115 miles	Southfork to Walsenburg	US-160 mile marker 190-305
60 miles	Sterling to Nebraska	I-76 mile marker 125-184
118 miles	Pueblo to Lamar	US 50 mile marker 316-434
40 miles	Delta to Grand Junction	US 50 mile marker 32-72
110 miles	Larmar to Burlington	TBD
12 miles	Glenwood to Carbondale	Hwy 82 mile marker 0-12

#### CDOT Intelligent Transportation Systems: Fiber Optic Network







CDOT Ciena Network Gear (Labeled with City Name)

Existing

Grant Proposal (New)





# **CBO Projects**

### Broadband Deployment Board (BDB) Statistics (As of 9/14)

- Grant awards funded by the Coronavirus State and Local Fiscal Recovery Funds (SLFRF)
  - \$19M allocated to serve 3,374 households
  - Counties awarded: El Paso, Montrose, Douglas, Yuma, Ouray, Moffat, Routt,
     Dolores, and Pueblo
- Grant awards funded by High Cost Support Mechanism (HCSM)
  - \$3.8M allocated to serve 893 households
  - Counties awarded: Weld, Adams, Clear Creek, Ouray, and El Paso



# **CBO Projects**

#### Affordable Connectivity Program (ACP) Outreach Results

- 32% of eligible households or 159,518 participate with a spending totaling of \$4.7M
- As of August 15 there are 5,9701 new signs up, representing a 3.89% increase

#### Digital Government Strategic Plan (complete)

- OIT and Governor's Office are working on communications and press coverage
- Broadband Roadmap is located <u>here</u> and will include a public comment opportunity

#### Mapping Improvements & Process:

- Deadline for data collection for ISPs closed and 74 companies participated
- FCC mapping challenge process opened for the state on September 12
- Outcomes of the challenge process will dictate funding allocation for BEAD



## **CBO Operations**

- KPMG State Broadband Comparative Assessment & Takeaways:
  - Broadband offices range from 3 12 people
  - States do use consultants based on internal staffing
  - Most states fund broadband with general funds in addition to federal programs
  - Broadband programs are new for most states and evolving
- Broadband mapping project kickoff is scheduled for September 14
- Stakeholder outreach and roundtables scheduled:
  - Sept. 14 & 15: LOI learning & best practices webinars
  - Sept. 20: Industry Roundtable
  - Sept. 21: Community Leaders Roundtable





### COLORADO

**Broadband Office** 

Governor's Office of Information Technology

# Questions?