# Workforce Challenges Wildfire Matters Review Committee

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# **About Grand Fire**

- Established 1938, became a Special District in 1951
- 152 sq miles in District/ 356 sq miles "First Due"
  - Additional 486 sq miles "Second Due"
- Two Stations/ 12 apparatus
- ISO Classification 3/5/10
- Mills- 4.446 Operating, 3.8 General Obligation Bond
- Revenue- \$730K Operating, \$612K Debt
- Supplement with Grants and Wildland Assignment income
- 31 Firefighters
- Fire/ Rescue/Hazmat/ Community Risk Reduction/ Wildland Program/ EMS assist





# **Evolution of Service**



- 1930- 1980
  - Primarily Agricultural Under 50 calls for service each year.
- 1980-2000
  - Some tourism increase (Rocky Mountain National Park, Arapahoe NRA, USFS and BLM lands, Silver Creek Ski Area)
  - Bedroom community for Winter Park and Grand Lake
  - 50-80 calls for service annually
- 2000- Current
  - Crossroads Community- Retail Center
  - Tourism full swing (new Golf Courses, Fishing access, RV Resorts and amenities)
  - Short Term Rentals- Vacasa "Top 10 Places to own STR Investment Property"
  - 300 Calls annually (no BLS or ALS)



# **Key Community Assets**

- Ski Area
- Small Airport
- 3 Schools that Serve 80% of the county
- Medical Center
- Big Thompson Project- 3 dams, 3 pump stations, water shed for Northern Colorado.
- Arapahoe National Recreation area- Lake Granby, Willow Creek Reservoir
- 2 US and 1 Colo Highway including one of the Deadliest Sections of US Hwy 40
- 300 slot RV Resort
- 6500 full time residents, supplemented by our closest 20,000 friends





# **Staffing Model**



#### **Combination Department**

- 16 Volunteers
  - Carry pagers
  - Respond from home or work
  - Hold State and NWCG
    Certifications
- 10 Resident (live in volunteers)
  - Internship program
  - Typically first two years of career
- 5 Career Staff
  - Overhead Chief, Asst. Chief, Training Captain, Wildland Captain, Admin Assistant
- 3 Seasonal Wildland



## **Staffing Stats**

		Staffing Data for Grand County (approx.)									
			Grand Fire			County Fire Districts (5)			Federal and State		
With I a	Dell'A	Number	Budget	% Budget	1 MA	Number	Budget	% Budget	Number	Budget	% Budget
2010	Volunteer	29	\$85,000	11.2%		130	\$260,000	8.3%			
	Resident	7	\$80,000	10.6%		16	\$185,000	5.9%	200		
	Career	2	\$186,000	24.5%	A LE	15	\$1,076,000	34.4%			
	Wildland	0	\$0	0.0%		0	0	0.0%	22		A State
	Total	38	\$351,000	46.3%		161	\$1,521,000	48.7%	22		2a b
2021	Volunteer	16	\$125,000	10.4%		78	\$310,000	6.2%	a trans		
	Resident	10	\$80,000	6.7%		18	\$185,000	3.7%			
	Career	5	\$420,000	35.0%		26	\$1,955,000	39.3%			
	Wildland	3	\$32,000	2.7%		6	\$75,000	1.5%	6		
	Total	34	\$657,000	54.8%		128	\$2,525,000	50.8%	6		THE REAL PROPERTY AND



# **Staffing Challenges**

#### Volunteer Firefighters

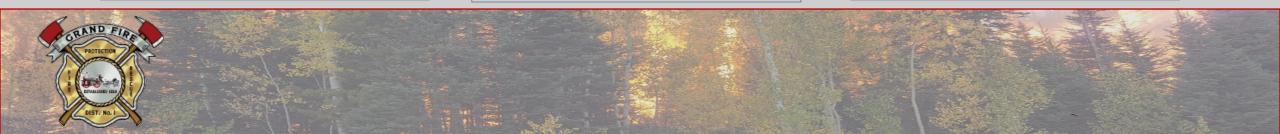
- Multiple jobs
- Increasingly fewer living in district
- Locals being displaced by second homeowners /STRs
- Increasingly longer commitment in training and response (esp. wildland fire)
- Competing with work/ family time/ church time

#### Career Staff

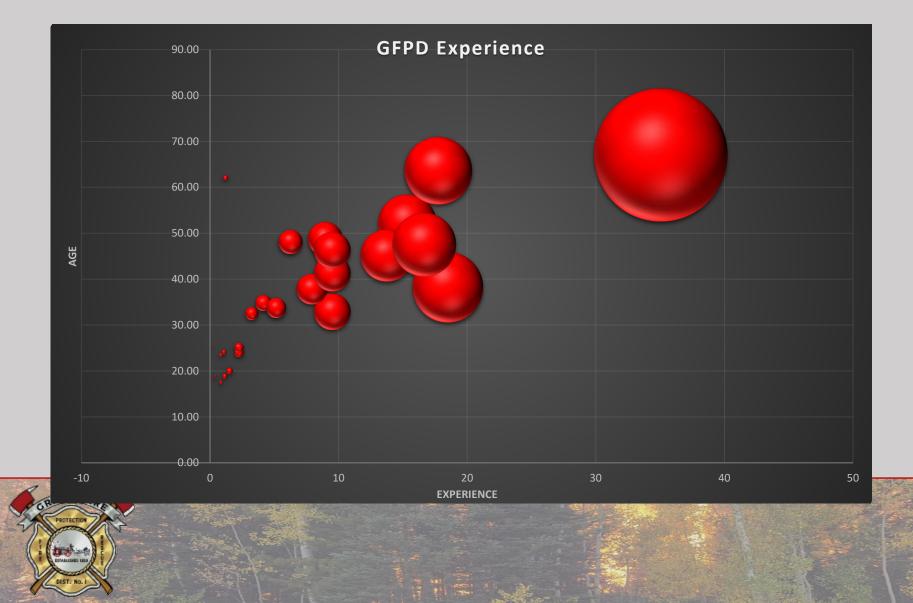
- Competing with Metro Departments and budgets
- Balance between regional FF salaries and local salaries
- Lower call volumes/ down time
- Limited local hiring pool

#### Resident Firefighters

- Inexperience- both on the job and in life
- Limited Demographicrequires individual willing to live in the station, by station rules
- Requires Oversight
- Increasing Competition
- Metro Agencies Hiring larger numbers



# **Quantity vs Quality**



#### <u>Firefighters</u>

- Highly Trained at entry level
- Highly Skilled
  workforce
- Specialized in Everything
- Uniquely Qualified Managers
- Only effective with a qualified team, or groups of teams.
- Must be Interchangeable

## **Obstacles**

#### Budgets

- Recession
- Gallagher adjustments
- SB 293
- Mobile Property
- Short Term Rentals
- East Troublesome Fire losses (\$70M in valuation)

#### Demographics

- Second Homeowners/ STRs
- 68% "vacancy" rate
- Transient Residents
- Fastest Growing Group-65+
- Fastest Shrinking Group-18-25
- · Locals "cashing in"

#### Competition

- Employees
  - Businesses
  - Larger Agencies
- Dollars
  - Metro Districts
  - Faulty Data
- Time
  - Other Volunteer organizations



# **How Do we Overcome to Provide Service?**

### More Effective-

- Mutual Aid (local and regional)
- Resident and Intern
  Programs
- Incentives (Pension and Health Insurance (EGFPD))
- Seasonal Wildland Positions

### Less Effective-

- Volunteer station shifting
- Out of Area Volunteers
- Referral bonus



## How can the State Help?

#### Incentives

- Health Insurance
  options for volunteers
- Tax Break for Volunteers
- Make up funds for Volunteers
- Housing stipend
- State Volunteer FF Campaigns

#### Funding Options for FPDs

- Impact Fee Autonomy
- Sales Tax Options
- Wildland Staffing Funds or Grants
- Funds for "Feeder" agencies
- "Sponsored" Swift
  Team members

#### Develop Surge Capacity

- Statewide Mutual Aid
- Training funds for non fire Partner Agencies
- "Severity funding" for Extreme Fire Outlooks

