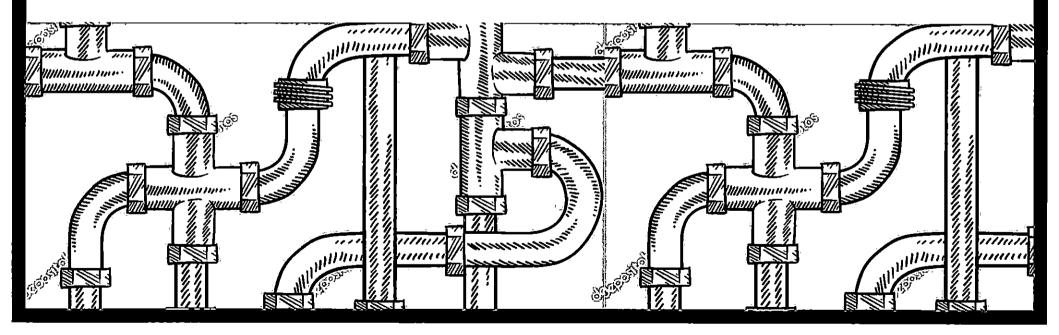
Colorado Department of Higher Education SMART Act

Advancing Education and Talent Development

Dan Baer | December 17, 2018

Dignity in All Pathways

"Higher Education" means *all postsecondary credentials*: high-value certificates, two-year degrees, four-year degrees and advanced degrees.



Higher Education Policy in Colorado

- Colorado General Assembly
- Colorado Commission on Higher Education
- Colorado Department of Higher Education
- 13 Institutional Governing Boards







Colorado's Institutions of Higher Education

- 13 four-year Institutions
- 15 two-year Institutions
- 3 Area Technical Colleges
- 291 Private Occupational Schools
- 84 Private Institutions

Colorado Rises 66% ATTAINMENT BY 2025

STRATEGIC GOAL #1

Increase Completion

STRATEGIC GOAL #3

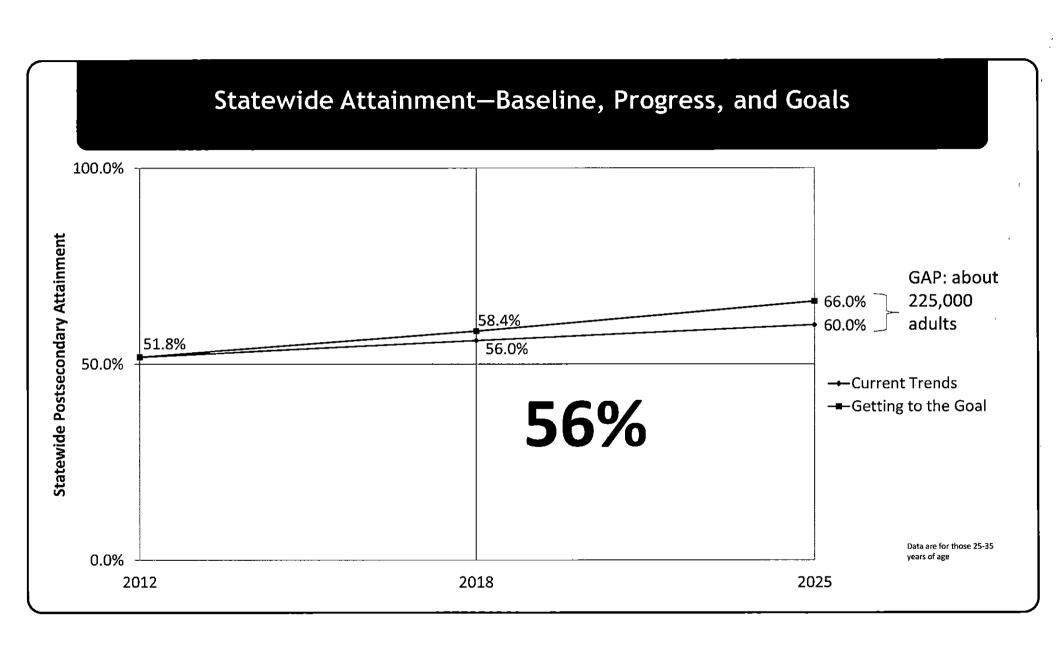
Improve Student Success

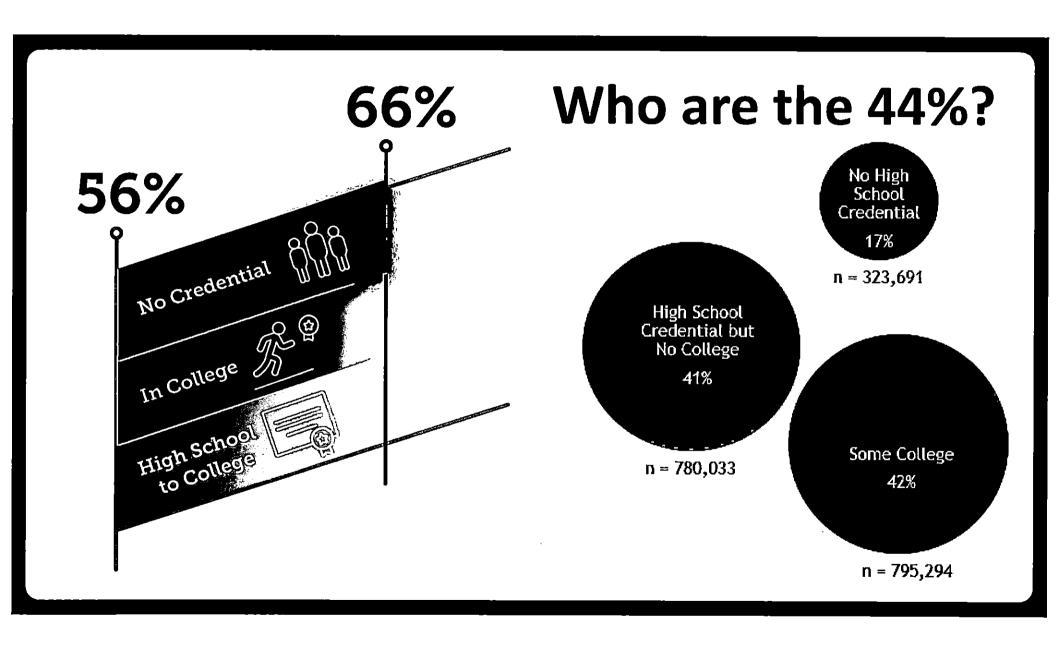
STRATEGIC GOAL #2

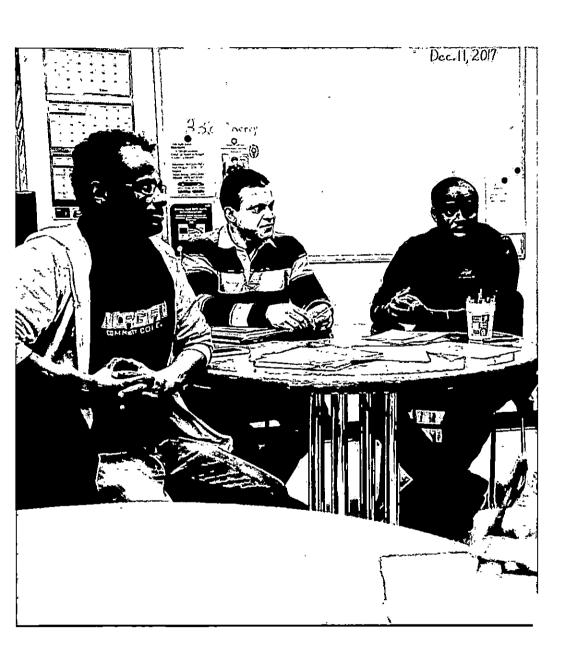
Erase Equity
Gaps

STRATEGIC GOAL #4

Invest in Affordability and Innovation







Income by Education

Individuals in the 44%

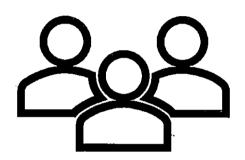
(no credential)

have a median income of \$23,600

Individuals in the 56% (credential)

have a median income of \$45,700

Who are the 44%?



71% of Colorado's minority populations

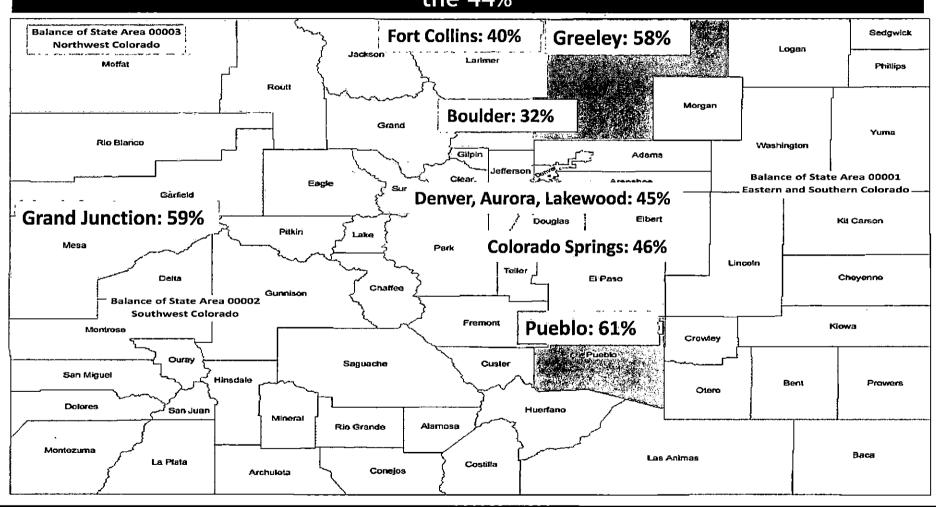


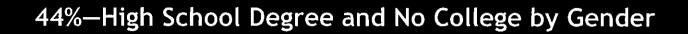
86% of Medicaid beneficiaries



67% of Colorado Veterans

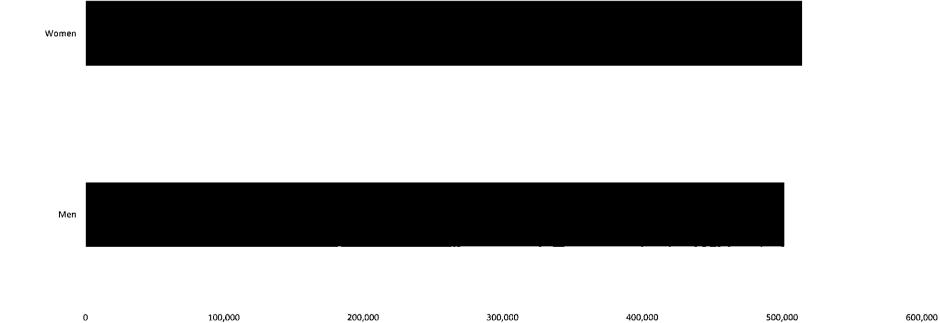
Proportion of each Colorado Metropolitan Statistical Area (MSAs) in the 44%







44%—Some College Gender Breakdown



Age and Gender of Some College





THE #CORISES GOAL BY 2025

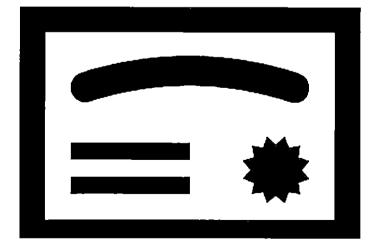
6600

of adults in Colorado will earn a posthigh school certificate or degree



STRATEGIC GOAL #1

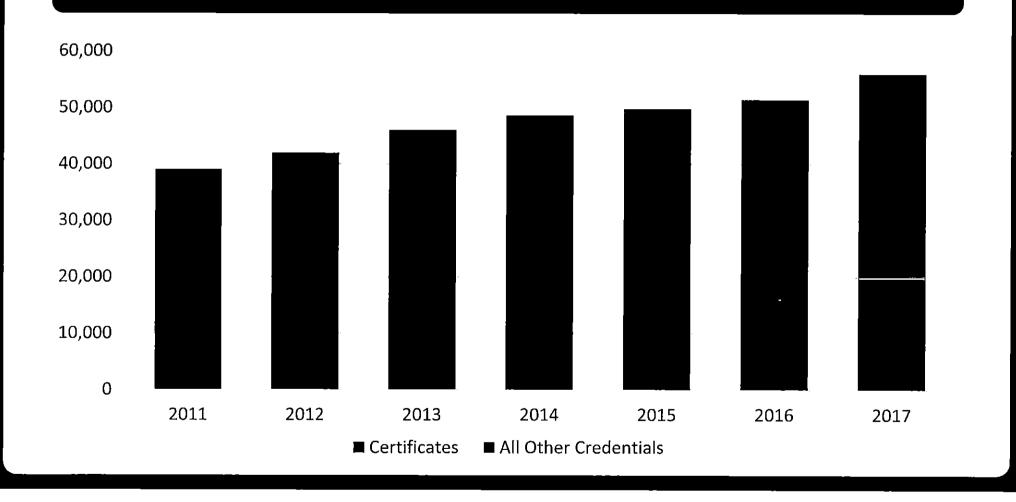
Increase Credential Completion



Main Measures

- Increase annual credential completion
- Increase high demand credential completion





High Demand Credential—Educator Preparation

<u>2011</u>

3,274
Completions

2017

2,674

Completions

18%

decline

High-Demand Credential—STEM



8,823
Completions

<u>2017</u>

10,729

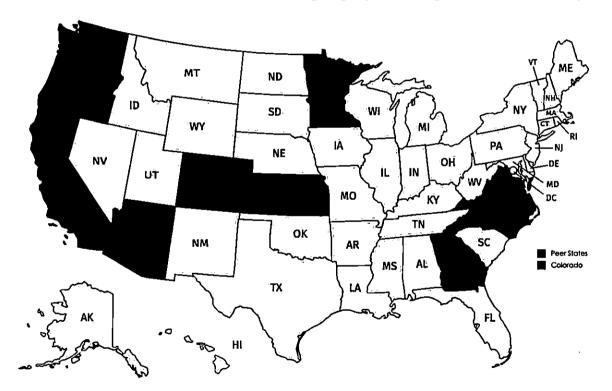
Completions

21%

increase

Colorado's Higher Education Peer States

Top quartile of statewide attainment with geographies larger than 40,000 square miles



Peer State Ranking - College-Going Rate

Colorado's national rank: 38th

| Rank | Peer State | College-Going |
|------|----------------|---------------|
| 1 | Minnesota | 69.9% |
| 2 | Virginia | 67.7% |
| 3 | Kansas | 65.4% |
| 4 | Georgia | 63.6% |
| 5 | North Carolina | 62.9% |
| 6 | California | 60.9% |
| 7 | Colorado | 58.2% |
| 8 | Arizona | 52.3% |
| 9 | Washington | 50.1% |
| 10 | Oregon | 47.6% |

Getting More Coloradans Across the Finish Line

Improve college-going rate

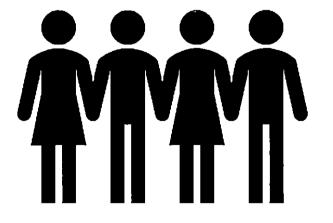
Address shortage areas

Understanding the 44%



STRATEGIC GOAL #2

Erase Equity Gaps



Main Measures

- Increase annual credential completion for minority and lowincome populations
- Increase high demand credential completion for minority and low-income populations

Hispanic Attainment

2012 - 18.0%

2018 - 28.8%

2025 - 66.0%

GAP = 37.2%

African American Attainment

2012 - 32.2%

2018 - 45.0%

2025 - 66.0%

GAP = 21.0%

American Indian Attainment

2012 - 28.3%

2018 - 37.7%

2025 - 66.0%

GAP = 28.3%



Peer State Ranking—White Attainment

Colorado's national rank:

| Rank | Peer State | Attainment |
|------|----------------|------------|
| 1 | Colorado | 56.3% |
| 2 | California | 53.3% |
| 3 | Minnesota | 52.4% |
| 4 | Virginia | 51.4% |
| 5 | Washington | 47.9% |
| 6 | North Carolina | 46.9% |
| 7 | Kansas | 46.4% |
| 8 | Arizona | 45.9% |
| 9 | Oregon | 44.5% |
| 10 | Georgia | 43.8% |

Peer State Ranking—African American Attainment

Colorado's national rank: 6th

| Rank | Peer State | Attainment |
|------|----------------|------------|
| 1 | Colorado | 37.1% |
| 2 | Washington | 35.9% |
| 3 | Arizona | 34.9% |
| 4 | California | 34.3% |
| 5 | Oregon | 32.9% |
| 6 | Virginia | 32.9% |
| 7 | Georgia | 32.3% |
| 8 | North Carolina | 30.5% |
| 9 | Kansas | 29.2% |
| 10 | Minnesota | 29.1% |

Peer State Ranking—Hispanic Attainment

Colorado's national rank: 24th

| Rank | Peer State | Attainment |
|------|----------------|------------|
| 1 | Virginia | 29.8% |
| 2 | Minnesota | 22.9% |
| 3 | Colorado | 22.2% |
| 4 | Oregon | 22.1% |
| 5 | Washington | 22.0% |
| 6 | Georgia | 20.8% |
| 7 | Arizona | 19.0% |
| 8 | North Carolina | 18.8% |
| 9 | Kansas | 18.6% |
| 10 | California | 18.3% |

Pell-Eligible Student Progress

<u>2011</u>

11,881 Completions

2017

15,452

Completions

30%

increase

Percentage of Students Placed in Developmental Education

<u>2011</u>

41.4%

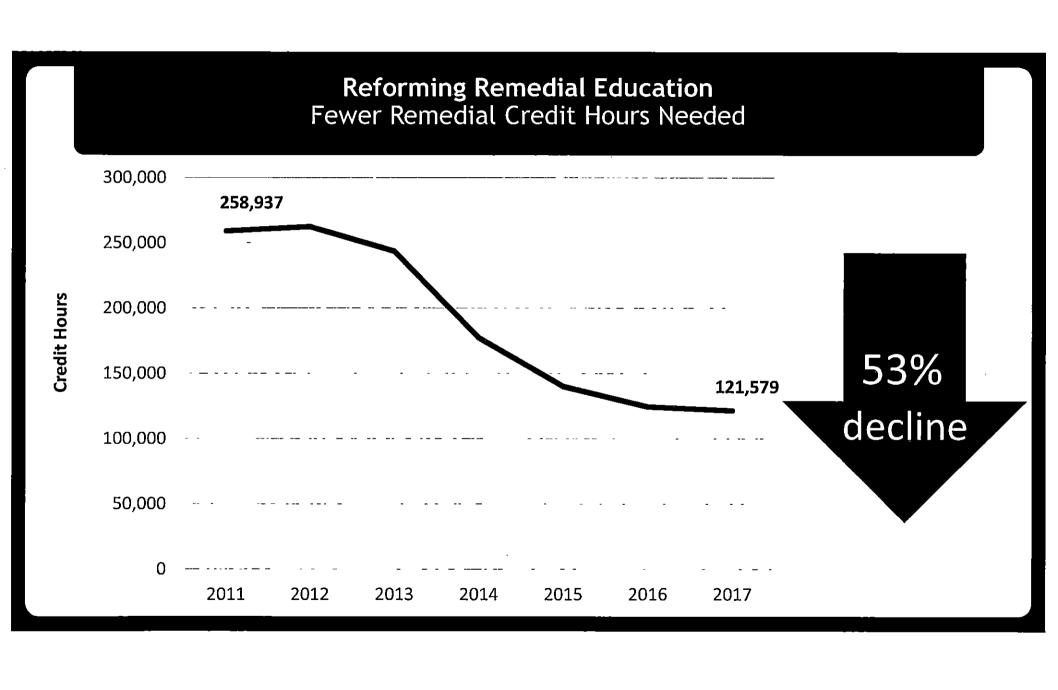
Placed in developmental education

2017

35.3%

Placed in developmental education





Erasing Equity Gaps

Lumina Foundation equity grant

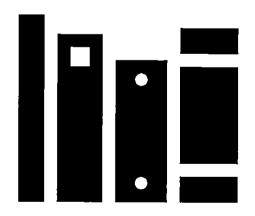
Remedial education reform

Colorado Opportunity Scholarship Initiative (COSI)



STRATEGIC GOAL #3

Improve Student Success



Main Measures

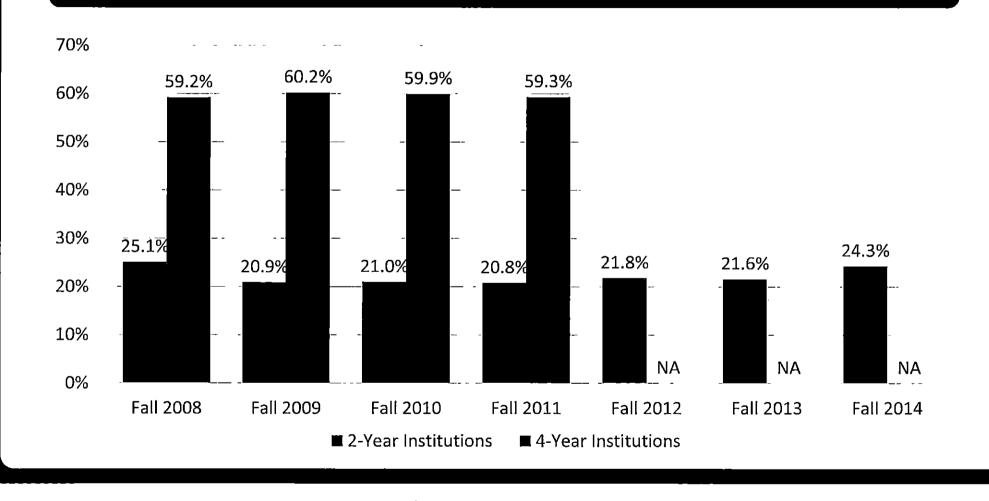
- Improve student persistence and retention
- Reduce remediation needs of students
- Reduce average time to degree
- Reduce average credits to degree

Peer State Ranking - First-Year Retention

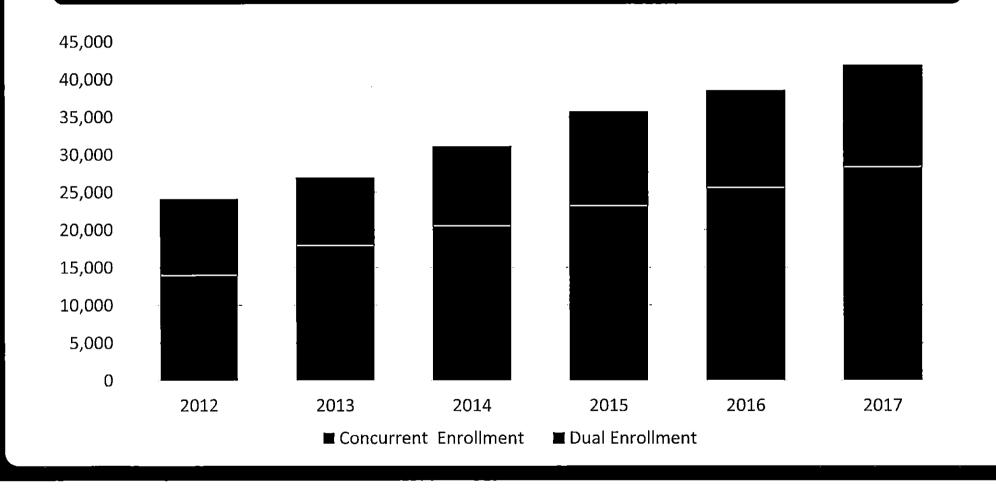
Colorado's national rank: 45th

| Rank | Peer State | Attainment |
|------|----------------|------------|
| 1 | Georgia | 65.9% |
| 2 | Virginia | 64.8% |
| 3 | North Carolina | 63.2% |
| 4 | California | 60.9% |
| 5 | Washington | 60.4% |
| 6 | Arizona | 58.9% |
| 7 | Oregon | 55.8% |
| 8 | Kansas | 54.8% |
| 9 | Minnesota | 54.1% |
| 10 | Colorado | 52.6% |

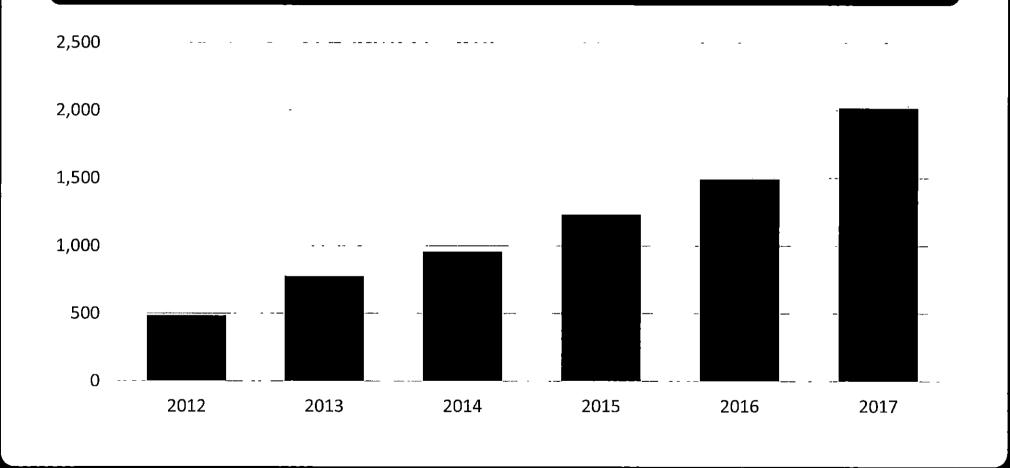
150% Time Graduation Rates



Enrollment in Concurrent and Dual Enrollment in Colorado



Degrees Earned through Concurrent Enrollment

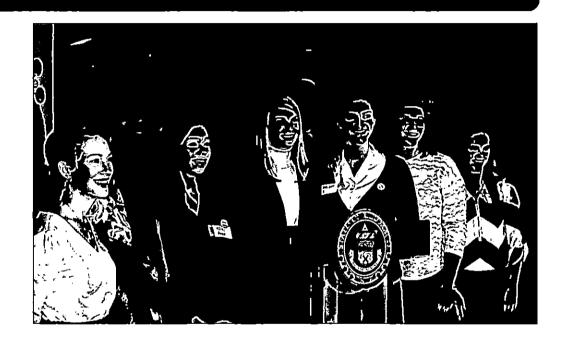


Improving Student Success

Concurrent Enrollment

Colorado Opportunity Scholarship Initiative (COSI)

Complete College America Momentum State strategies

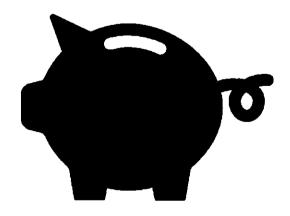






STRATEGIC GOAL #4

Invest in Affordability and Innovation



Main Measures

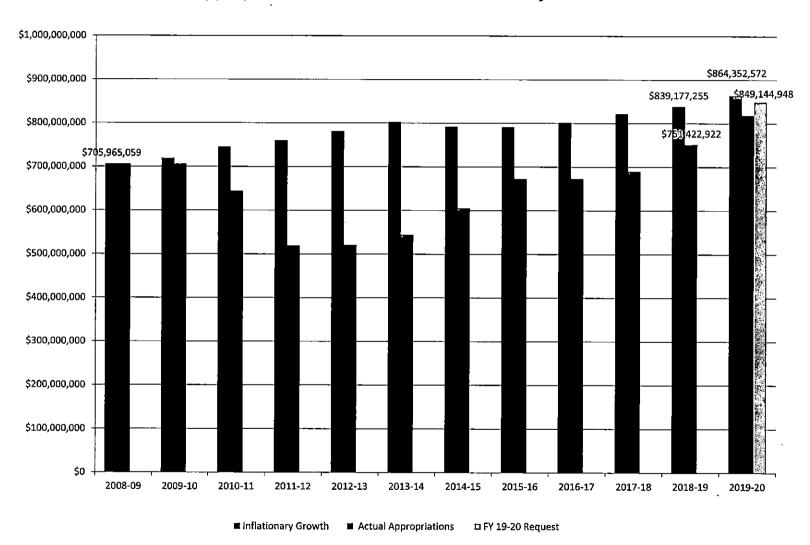
- Increase public investment in student success, research, and innovation
- Decrease average undergraduate federal student debt
- Increase innovation

Peer State Ranking— Appropriations per FTE

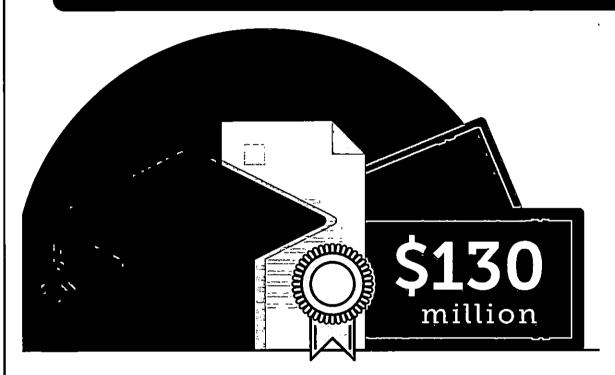
Colorado's national rank: 47th

| Rank | Peer State | Appropriation |
|------|----------------|---------------|
| 1 | North Carolina | \$9,959 |
| 2 | Georgia | \$8,550 |
| 3 | California | \$8,447 |
| 4 | Minnesota | \$7,182 |
| 5 | Washington | \$6,982 |
| 6 | Kansas | \$6,112 |
| 7 | Oregon | \$5,959 |
| 8 | Virginia | \$5,533 |
| 9 | Arizona | \$4,920 |
| 10 | Colorado | \$4,194 |

Actual Appropriations vs Inflation Growth and Projected Growth



Governor Hickenlooper's Budget Request



to hold tuition flat

Includes \$23
million increase
in need-based
financial aid, a 15
percent increase
over last year

Investing in Affordability and Innovation

Hold tuition steady over the next academic year

Revise funding allocation model to advance master plan goals

Open Educational Resources (OER)

Establish an affordability standard



Opportunities Ahead

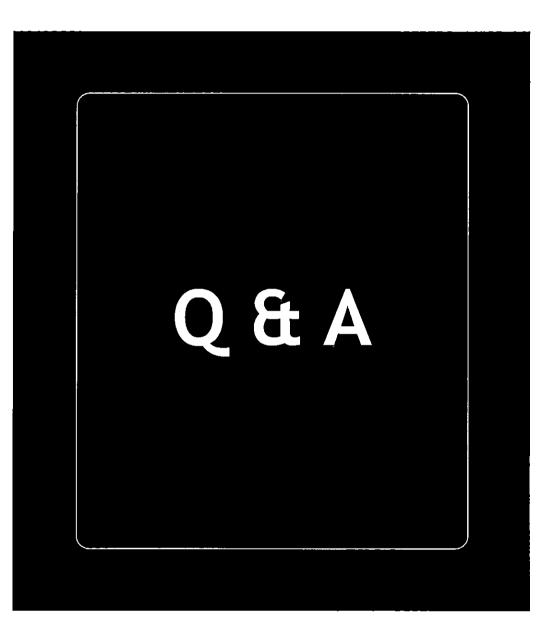
Gov. Hickenlooper's \$130 million package directs the dividends of our thriving economy back to the middle class, holding tuition steady for the next academic year.



Step up financial aid support

Expand **Supplemental Academic Instruction**

Ensure Concurrent Enrollment credits transfer and reduce time-to-degree



Follow CDHE Online





Follow Dan Baer



CDHE'S PERFORMANCE, ACCOUNTABILITY and TRANSPARENCY STRUCTURE

PERFORMANCE

- Articulate Goals in Statewide Master Plan -Colorado Rises (SB 10-003)
- Revised reporting on Master Plan Goals for SMART Act report (SB 17-297)

ACCOUNTABILITY

- Collect institutional performance metrics aligned with Master Plan goals (SB 17-297)
- Outcomes-Based Funding for Higher Education -Aligns with the Master Plan Goals (HB 14-1319)
- CDHE Executive Director Goals progress reported monthly to Governor's Office

TRANSPARENCY

- Master Plan Dashboard includes institutional level reporting
- Governor's Dashboard –
 Aligns to Master Plan
 Goal #2 Erase Equity
 Gaps
- Annual Outcomes
 Based Funding report
 aligns to Master Plan
 goals





WORKFORCE DEVELOPMENT & EDUCATION

Grow the middle class by helping people connect to careers

Goal: Improve access to resources in the workforce system

- Employer satisfaction per survey
- Job seeker satisfaction per survey
- User satisfaction with talentFOUND

colorado.gov/governor/dashboard

Goal: Increase job placement rate, retention, and wage growth in state programs

- Employment rate 2nd qtr. after exit
- Employment rate 4th qtr. after exit
- Median earnings 2nd qtr. after exit
- Job placement for people with disabilities

Goal: Erase the equity gap

Appendix: Transparency

COLORADO RISES PERFORMANCE, ACCOUNTABILITY AND TRANSPARENCY DASHBOARD:

http://masterplan.highered.colorado.gov/dashboard/#masterplan

GOVENOR'S DASHBOARD POSTSECONDARY GOAL: ERASE THE EQUITY GAP

https://www.colorado.gov/governor/dashboard

ANNUAL IMPLEMENTATION REPORT ON HIGHER EDUCATION FUNDING ALLOCATION FORMULA:

http://highered.colorado.gov/Publications/Reports/Legislative/General/2017/2017 AnnualReport ImplementationoftheHigherEducationFundingAllocationFormula.pdf

Appendix: Inclusive Higher Education Act

Senate Bill 16-196 "Inclusive Higher Education Act"

An inclusive opportunity for students with intellectual disabilities to attend college in Colorado.

Four Year Pilot Initiative

Funding: \$75k annually from the State for each initiative \$25k annually from IN! for each University initiative

University of Northern Colorado - GOAL (Go On And Learn)

Establishes Inclusive College Initiatives at:



UNC students live in residential housing with a roommate or commute to campus. Visit: Unco.edu/admissions/visit/highschool / Applications due January 31st



University of Colorado at Colorado Springs

UCCS students will have access to student housing in Fall 2017 or commute to campus. Visit: http://www.uccs.edu/inclusiveservices/index.html / Applications due January 31st



Arapahoe Community College - Elevate at ACC

ACC students commute to campus

Contact: sas@arapahoe.edu for application and information / Applications due March 31st

Questions: Contact IN! 303-756-6101 / www.inclusivehighered.org