State Treasurers Office

Presentation to the Joint Budget Committee *Higher Education Revenue Bond Intercept Program Discussion*

January 14, 2014



State Financial Management: Who Manages the State's Financial Obligations?

Before SB 12-150: the State's financial obligations were scattered and decentralized:

- •Colorado was an outlier compared to other states with no entity who organized and managed debt or financial obligations.
- •Ratings agencies had no centralized point of contact for the State's finances
- •State's debt and financial obligations were not managed as a "whole" portfolio,
- •Colorado lacked any oversight to ensure SEC and IRS-required post-issuance requirements

After SB 12-150: The State established a centralized point of contact for the issuance and management of its financial obligations:

- •Stability: Market and credit agencies view State as an organized financial issuer
- •Savings opportunities: Oversight creates opportunities for savings through refinancings and identifying efficiencies in the financial management process
- •Global Management: State's debt and financial obligations were not managed as a "whole" portfolio,
- •Compliance: Colorado now in 100% compliance with annual SEC and IRS-required post-issuance requirements



Debt Consolidation Successes: SB 12-150

Highlights of successes after consolidating the State's financial management:

- Policies and Procedures: The Treasurers Office promulgated the State's first State Public Financing Policy (or "debt" policy)
- *Compliance*: The Treasurers office organized an organizational overhaul of the State's post-issuance compliance procedures
 - •Hired DAC Bond, a company to help facilitate transparency of financial issuance and post-compliance activities to financial markets and the Municipal Securities Rulemaking Board
 - •For first time, the State is 100% in compliance with post-issuance requirements
- Savings: Over the last 18 months, the Treasurer's office has identified several refinancing opportunities that saved the State over \$8 million
 - •CU Fitzsimons COP Refunding, Series 2013 (\$4.67m in savings)
 - •CDOT TRANS Refunding, Series 2013 (\$2.04m in savings)
 - •CSP II Refinancing/Restructuring, Series 2013 (\$1.5 million in cash flow savings, restructured to help find new tenant)
- Efficiencies: In process of streamlining document process and establishing qualified pools of financial services for the State

State Treasurer's Scope of Financial Management *Who is in? Who is out?*

The State Treasurer manages any financial obligation that is a direct State obligation, paid by pledged State revenues, generally subject to annual appropriation (ask yourself: is the State seal on this transaction?):

In:

- •FML Higher Ed COPs
- •CDOT TRANS
- •Judicial/History COPs
- •BEST COPs
- •ETRAN/GTRAN Short Term Notes
- Agriculture COPs

Out:

- •Higher Ed Revenue Bonds (Intercept and non-Intercept)
- •CDOT Bridge Enterprise Revenue Bonds
- •School District Moral Obligation Bonds
- •Charter School Moral Obligation Intercept Program

Higher Education Revenue Bond Intercept Program

What is the Higher Ed Revenue Bond Intercept Program?:

- •The Intercept program is a credit enhancement program for Higher Education institutions
- •Primary benefit to Higher Ed institutions is substantial interest rate savings based on the State's credit rating
- •Estimated interest rate savings of the Intercept program: Roughly \$63 million

What if a Higher Ed institution cannot pay their debt service?:

- Paying agent or institution notifies State Treasurer
- •State Treasurer sends paying agent "immediately available funds" sufficient to pay principal and interest amounts owed
- •State Treasurer recovers that amount through withholding the institution's fee-forservice allocation

Higher Education Revenue Bond Intercept Program Recent Improvements – SB 13-199

SB 13-199: Modifying the formula for qualifying Higher Education Intercept Program participants

- •Sponsored by the Capital Development Committee, this bill helped re-define debt capacity along the lines of an industry standard.
- •Original formula was based on fee-for-service a line item with no correlation to an institution's overall financial health.

Modified formula for Intercept Program is now a two-pronged test to emphasize financial health:

1. Debt capacity is defined as 150% "coverage" of available revenue versus annual debt service

2. Requires any Higher Ed institution to have a rating of at least single-A by a nationally recognized rating organization.

Higher Education Revenue Bond Intercept Program *TABOR Compliance*

The Higher Education Intercept Program is viewed as TABOR-compliant for the following reasons:

- •Intercept program is not viewed as an obligation; rather an *advance* of funds already allocated through fee-for-service line item
- •The State Treasurer would essentially withhold money already allocated and in its possession which would otherwise have been paid to the institution.
- •Intercept payments by the State Treasurer on behalf of an institution does not constitute a multi-fiscal year obligation, and is contingent on "*immediately available funds*" and reimbursed by that institution's fee-for-service line item.

