JOINT BUDGET COMMITTEE



STAFF FIGURE SETTING FY 2022-23

DEPARTMENT OF EARLY CHILDHOOD

JBC WORKING DOCUMENT - SUBJECT TO CHANGE STAFF RECOMMENDATION DOES NOT REPRESENT COMMITTEE DECISION

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HOW TO USE THIS DOCUMENT

The Department Overview contains a table summarizing the staff recommended incremental changes followed by brief explanations of each incremental change. A similar overview table is provided for each division, but the description of incremental changes is not repeated, since it is available under the Department Overview. More details about the incremental changes are provided in the sections following the Department Overview and the division summary tables.

Decision items, both department-requested items and staff-initiated items, are discussed either in the Decision Items Affecting Multiple Divisions or at the beginning of the most relevant division. Within a section, decision items are listed in the requested priority order, if applicable.

DEPARTMENT OVERVIEW

SUMMARY OF STAFF RECOMMENDATIONS

DEPARTMENT OF EARLY CHILDHOOD									
	Total Funds	General Fund	Cash Funds	REAPPROPRIATED FUNDS	Federal Funds	FTE			
FY 2021-22 APPROPRIATION									
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	\$0	0.0			
Other Legislation	326,413	326,413	0	0	0	1.8			
TOTAL	\$326,413	\$326,413	\$0	\$0	\$0	1.8			
FY 2022-23 RECOMMENDED APPROPRIA	TION								
FY 2021-22 Appropriation	\$326,413	\$326,413	\$0	\$0	\$0	1.8			
R1 Dept of Early Childhood admin	5,463,530	5,463,530	0	0	0	14.6			
BA1 Transfer to Dept of Early Childhood	0	0	0	0	0	0.0			
BA2 Universal preschool team	856,925	0	685,539	0	171,386	10.0			
Annualize prior year legislation	545,605	545,605	0	0	0	4.2			
TOTAL	\$7,192,473	\$6,335,548	\$685,539	\$0	\$171,386	30.6			
INCREASE/(DECREASE)	\$6,866,060	\$6,009,135	\$685,539	\$0	\$171,386	28.8			
Percentage Change	2,103.5%	1,841.0%	0.0%	0.0%	0.0%	1,600.0%			
FY 2022-23 EXECUTIVE REQUEST	\$373,591,638	\$100,987,858	\$57,195,376	\$9,168,022	\$206,240,382	163.4			
Request Above/(Below) Recommendation	\$366,399,165	\$94,652,310	\$56,509,837	\$9,168,022	\$206,068,996	132.8			

DESCRIPTION OF INCREMENTAL CHANGES

R1 DEPT OF EARLY CHILDHOOD ADMIN: Staff recommends \$5.5 million General Fund and 14.6 FTE for administration of the new Department of Early Childhood. This is a modified version of the request that adds an additional two positions, changes the fund sources, and does not include funding for indirect cost assessments or an operational support agreement with the Department of Human Services.

BA1 Transfer to Dept of Early Childhood: The JBC staff does not recommend the Department's request for \$359,846,301 total funds, including \$95,460,406 General Fund, and 138.4 FTE for programs moved from other departments. The Long Bill cannot create substantive law and under current law these functions reside in the Department of Human Services and the Department of Education. The JBC staff anticipates that legislation will be introduced during the 2022 legislative session to transfer these functions to the new Department of Early Childhood. From the Department of Human Services the Governor proposed transferring the Office of Early Childhood, the Records and Reports of Child Abuse and Neglect, and the Child Care Automated Tracking System to the new Department of Early Childhood. From the Department of Education the Governor proposed transferring staff devoted to early childhood workforce development. Corresponding reductions were requested for the Department of Human Services and the Department of Education.¹

¹ Due to technical errors the proposed reductions in the Department of Human Services and the Department of Education do not exactly match the proposed increase for the Department of Early Childhood, but the policy intent to make a one-for-one transfer is clear.

BA2 UNIVERSAL PRESCHOOL TEAM: The JBC staff recommends \$856,925 total funds and 10.0 FTE for a universal preschool team to oversee the program and support local partners who will be responsible for managing service delivery. This is similar to the request with modifications to the fund sources and calculation of the FTE costs according to the JBC's common policies.

ANNUALIZE PRIOR YEAR LEGISLATION: The JBC staff recommends \$545,605 General Fund and 4.2 FTE to annualize H.B. 22-1197 (Effective Date of the Department of Early Childhood) that provided funding for six leadership positions for the Department, including the executive director, program delivery director, human resources director, human resources specialist, chief financial officer, and data systems and analysis director.

MAJOR DIFFERENCES FROM THE REQUEST

The comparison between the Department's request and the JBC staff recommendation is not all that meaningful because the JBC staff did not recommend BA1 Transfer to Dept of Early Childhood that would have provided \$359,846,301 total funds, including \$95,460,406 General Fund, and 138.4 FTE for programs moved from other departments. Instead, the JBC staff assumes that reduction will happen in a bill that transfers duties to the new Department of Early Childhood. After accounting for this difference, the major differences include:

- R1 Dept of Early Childhood admin The JBC staff recommended an additional two positions, changes in the fund sources, and did not include funding for indirect cost assessments or an operational support agreement with the Department of Human Services.
- BA2 Universal preschool team -- The JBC staff recommended a modification to the fund sources. Without General Fund, the positions would not be subject to the pay date shift, which accounts for most of the total dollar difference between the request and the staff recommendation.

DECISION ITEMS

→ R1 DEPARTMENT OF EARLY CHILDHOOD ADMINISTRATION

REQUEST

The Governor requests \$13,022,971 total funds, including \$5,130,152 General Fund, and 20 new positions (17.4 FTE in the first year) for the administration of the new Department of Early Childhood that was authorized by H.B. 21-1304. Most of these positions are pretty standard for a department and consistent with the recommendations of the Transition Working Group (TWG). For example, every department has a legislative liaison and the TWG recommended the new department needs, "an expert in policy and governmental affairs to develop equitable and effective regulatory alignment and ensure legislative engagement." Also, the request is focused on leadership positions, like a chief financial officer, where it would be hard to argue the position could be transferred from another department without leaving the sending department short-handed.

House Bill 22-1197 would fund six of the proposed positions beginning in FY 21-22, including the executive director, chief financial officer, human resources director, human resources specialist, data systems and analysis director, and program delivery director.

Two of the position, the executive director and chief financial officer, would be senior executive service (SES) positions that serve at the will of the Governor and all other positions would be part of the classified employee system. The proposed salaries for the SES positions are based on recent job postings for similar positions in other departments and the classified positions are all requested at the beginning of the pay range.

The request includes information technology resources to migrate and connect existing systems to the new Department and to address known system issues and new functions needed.

RECOMMENDATION

Staff recommends a total of 22 positions (20.6 FTE in the first year), including the six positions authorized to begin in FY 21-22 by H.B. 22-1197 and modification of the fund sources. The higher level of funding than the request is intended to allow the Department to hire a workforce lead and a budget analyst, in addition to the positions requested by the Department.

The table below summarizes the staff recommendation. The staff recommendation uses the JBC's common policies to calculate the cost of new FTE, except that the JBC staff recommends appropriating funds for benefits. This is a new department that does not have access to vacancy savings to manage benefit costs for new FTE in the first year. Also, the JBC's common policy allows for funding benefits in the first year for large increases in FTE, defined as approximately 20.0 FTE or more, which describes this recommendation.

	ADMINISTRA AMOUNTS ARE GE		IND)			
(ALL DOLLAR A	FY 21-22 ¹	FTE	FY 22-23	FTE	FY 23-23	FTE
Personal Services	\$245,837	1.8	\$1,895,815	20.6	\$2,003,132	22.0
Leadership	<u>\$213,037</u>	1.0	<u> </u>	20.0	<u> </u>	<u> </u>
Executive Director	65,263	0.3	195,788	1.0	195,788	1.0
Executive Assistant	03,203	0.0	36,702	0.9	40,039	1.0
Program Delivery Director	33,288	0.3	99,866	1.0	99,866	1.0
Workforce Lead	0	0.0	84,387	0.9	92,059	1.0
Special Projects		0.0	01,307	0.7	,,,,,,,	1.0
Transition Director (transfer from Gov)	0	0.0	99,866	1.0	99,866	1.0
Transition Coordinator (transfer from Gov)	0	0.0	73,571	1.0	73,571	1.0
Human Resources	0	0.0	73,371	1.0	75,571	1.0
Human Resources Director	35,218	0.3	105,653	1.0	105,653	1.0
Human Resources Specialist	19,743	0.3	59,231	1.0	59,231	1.0
Human Resources Specialist	19,743	0.0	54,295	0.9	59,231	1.0
Finance	0	0.0	34,293	0.9	39,431	1.0
Chief Financial Officer	57,107	0.3	171,323	1.0	171,637	1.0
Controller		0.0		0.9		
	0	0.0	96,849	0.9	106,811	1.0
Budget	0	0.0	77,765	0.9	86,259	1.0
Communications	0	0.0	67.440	0.0	75.4.40	4.0
Communications Director	0	0.0	67,440	0.9	75,140	1.0
Legislative Liaison	0	0.0	67,440	0.9	75,140	1.0
Information Technology	25.210		405 454			
Data Systems & Analysis Director	35,218	0.3	105,653	1.0	106,811	1.0
Data Management Governance Lead	0	0.0	84,387	0.9	93,390	1.0
Data Manager	0	0.0	67,440	0.9	75,140	1.0
Data System Administrator	0	0.0	67,440	0.9	75,140	1.0
Data Privacy Analyst	0	0.0	67,440	0.9	75,140	1.0
Data Quality Analyst	0	0.0	54,295	0.9	60,984	1.0
Quality Control						
Audit Lead	0	0.0	91,544	0.9	101,097	1.0
Compliance Manager	0	0.0	67,440	0.9	75,140	1.0
Operating Expenses	3,240	0.0	29,700	0.0	29,700	0.0
Capital Outlay	37,200	0.0	86,800	0.0	0	0.0
Operational support agreement with DHS	0	0.0	0	0.0	0	0.0
Information Technology Contracts & Equipment	<u>0</u>	0.0	<u>3,946,534</u>	0.0	<u>3,946,534</u>	0.0
Application support	0	0.0	371,284	0.0	371,284	0.0
Migration of existing systems	0	0.0	1,646,859	0.0	1,646,859	0.0
New functions	0	0.0	1,928,391	0.0	1,928,391	0.0
Subtotal	\$286,277	1.8	\$5,958,849	20.6	\$5,979,366	22.0
Benefits	<u>40,136</u>	0.0	<u>376,699</u>	0.0	<u>398,760</u>	0.0
Health, Life, and Dental	18,000	0.0	206,000	0.0	220,000	0.0
Short-term Disability	370	0.0	2,853	0.0	2,988	0.0
Amortization Equalization Disbursement (AED)	10,883	0.0	83,923	0.0	87,886	0.0
Supplemental AED	10,883	0.0	83,923	0.0	87,886	0.0
Indirect Cost Assessment	0	0.0	0	0.0	0	0.0
TOTAL	\$326,413	1.8	\$6,335,548	20.6	\$6,378,126	22.0

¹ These positions were funded in H.B. 22-1197 Effective date of Department of Early Childhood.

POTENTIALLY MISSING POSITIONS AND OPERATING EXPENSES

During the briefing the JBC staff identified several potentially missing positions and functions from the Department's staffing plan. Since then, the JBC staff has identified a few additional positions and operating expenses that might be missing from the request.

The Department addressed enough of the JBC staff's concerns in the hearing responses and subsequent communications that the JBC staff is not currently recommending funding for the issues described below, but these might be items that need to be addressed in the future as the Department matures.

- Coherence The Transition Working Group (TWG) recommended, "a lead who is charged with improving the coherence of experience for children, families, providers, and workforce throughout the system." The hearing responses clarified that the Program Delivery Director is intended to fulfill this function.
- Partnerships The TWG recommended cross-agency partnerships and collaborations with local government and a lead, "charged with maintaining these partnerships and collaborations and having an expansive and bold approach to the early childhood system that includes exploring new funding and investment strategies, creative public/private partnerships, and other programs and policies." The hearing responses indicated this position would be filled from vacancies within the Office of Early Childhood. The JBC staff decided this was probably a sufficient response. Facilitating cross-agency partnerships and collaborations is arguably already part of the duties and functions of the Office of Early Childhood. The scale of work required will change with the implementation of universal preschool, but the Department submitted a separate request for 10.0 FTE for a universal preschool team that will help manage the increase in workload.
- Tribal engagement The TWG did not specifically recommend a lead for tribal engagement, but they identified tribal engagement as a function of the department and it would require staff time to perform this function. "DEC should create a plan for tribal engagement to ensure alignment of the early childhood system across nations, which includes building on efforts currently underway." This is arguably part of the existing duties and functions of the Office of Early Childhood. The scale of work may change with the implementation of universal preschool, but the Department submitted a separate request for 10.0 FTE for a universal preschool team that could help manage the increase in workload. With this in mind, the JBC staff accepted the Department's perspective that this function could be absorbed within the existing and proposed staff.
- Annual reporting The TWG recommends that the DEC collaborate with the Department of Education, the Department of Human Services, and the Department of Public Health and Environment to provide an annual report to the legislature and the Governor on progress, challenges, and cross-agency collaboration, related to:
 - Administration of special education services for children prior to K-12, specifically IDEA, Part C and Part B, 619
 - Administration of CACFP for programs administered by DEC (i.e., child care centers, family child care home providers)
 - Administration of WIC, in support of families with children younger than 5 years of age
 - Connecting early childhood care, learning, and supports with K-12, to ensure children enter kindergarten ready to learn and are successful in school
 - Administration of the state's universal, voluntary, preschool program, which will be integrated with CPP/ECARE
 - Alignment of the early childhood system with the child welfare system

- These are fairly robust annual reporting requirements that the TWG is proposing, but statute does not currently require the Department to prepare these recommended reports. To the extent the authorizing legislation requires some of these recommended reports and they exceed what the Office of Early Childhood already prepares, then it might be appropriate for the authorizing legislation to include funding for FTE to prepare the reports. While the JBC staff cannot justify FTE or contract resources for the Department for preparing reports at this time, the JBC staff believes it is good practice for departments to have a small pool of flexible funds to help with scheduled and ad hoc reporting requirements and would encourage the Department not to overlook this potential need as the Department grows.
- Rule Making -- The Governor's request did not include any funding to support rule making. The programs that will move to the DEC already have rules in place that the TAG recommends be grandfathered to the new department, which would have no fiscal impact, but the TAG recommends reviewing all rules by 2025 with an aim of reducing burdens for providers and families. Furthermore, brand new rules will need to be made related to the universal preschool program. The TWG recommended a rules and regulations advisory council and recommended the DEC, "should ensure supports are provided, both financial and informational, that will equip every member to engage thoughtfully and contribute their expertise." Whether the General Assembly ultimately decides to create a non-binding advisory council or to empower an independent board to oversee rules and provide checks and balances on the executive director, the General Assembly should provide a small operating budget for travel to facilitate stakeholder engagement, for printing and advertising, and for occasional consulting and technical services funding to allow that body to be effective. The General Assembly will need to decide in the enabling legislation if the rulemaking board and/or advisory council should be compensated. It makes more sense for resources for rulemaking to be appropriated in the bill that sets the parameters for the process than in the Long Bill.
- Contract administrator There are contract management staff associated with the Office of Early Childhood that will presumably transfer to the Department of Early Childhood, but the new department has a larger mission that includes universal preschool. The Department may need additional resources to help write Requests for Proposals, manage negotiations, measure contractor performance, enforce corrective actions, and calculate and make payments. The Department is requesting 10.0 FTE for program management of the universal preschool program, but contract administrators bring a specialized skill set that can benefit program management, and this might be valuable for the Department before FY 23-24 when universal preschool launches. However, some of the need depends on how the universal preschool program is implemented and there is time to revisit this issue in a supplemental, if it is necessary.
- Leased space The Governor did not include any money for leased space in the request. The
 Office of State Planning and Budgeting says that with work from home policies statewide the new
 Department staff can be accommodated within existing leased space. However, OSPB's long-term
 goal is to have defined space for the Department, which may involve rearranging existing space
 and/or new leased space.

RECOMMENDED ADDITIONAL POSITIONS

There are two remaining potentially missing positions where the Department's responses did not adequately address the JBC staff's concerns. This creates an awkward dynamic because the executive branch does not appear to want the positions. The legislative branch cannot force the executive branch to hire certain positions. It is not clear to the JBC staff why the executive branch would object to

additional staff, except that the executive branch is trying to strike a balance between adequate resources and efficiency. Nevertheless, the JBC staff recommends funding for the following positions as important to the Department's success.

- Workforce The TWG recommends a lead, "to ensure that recruitment, preparation, compensation, and additional supports for the early childhood workforce are prioritized." Later, the TWG elaborates to describe several recommended functions for the department related to workforce recruitment and retention:
 - Review qualification pathways for opportunities to reduce complexity while also maintaining a diverse workforce in all settings.
 - Work with higher education to develop pathways and recruitment strategies for specialists needed in the early childhood workforce, including early childhood teachers, occupational therapists, physical therapists, speech language pathologists, mental health consultants, home visitors, family service providers and others critical to meeting the needs of children and families.
 - O Support and increase approved pre-service and in-service training opportunities, including training on trauma-informed care.
 - O Simplify, promote, and measure achievement using Colorado's Competencies for Early Childhood Educators and Professionals (revised 2021).
 - O Support individuals to achieve these competencies through ongoing, accessible professional development.
 - Identify and implement strategies that recruit and retain a diverse workforce and support greater diversity in leadership positions.

Developing workforce recruitment and retention strategies appears to be a top priority for the TWG, but it is not addressed in an obvious way by the proposed staffing plan. The hearing responses indicate the position is currently vacant in the Office of Early Childhood and will be addressed by filling that position. However, the staff for the Office of Early Childhood is scaled to address the workforce needs for child care. The implementation of universal preschool will increase the scope of work required. Furthermore, the nature and tone of the TWG recommendations suggest the Office of Early Childhood might currently be under-resourced to address workforce concerns in the child care arena before considering universal preschool. Workforce initiatives also feature prominently in the Early Childhood Federal Stimulus Spending Plan (see the figure setting recommendations for the Department of Human Services, Office of Early Childhood). Given how central workforce issues are to the Department's mission, the TWG recommendation for a dedicated lead makes sense to the JBC staff. Maybe the perspective of the executive branch is to put the money in the hands of the providers instead of the state, but somebody has to figure out how to get the money to the providers and this is just one person. The recommendations of the TWG suggest that the TWG is looking for more strategic planning and creative thinking about increasing the workforce. That would be the duties of a program lead.

• Budget -- Typically a chief financial officer oversees budget and accounting. The request proposes a chief financial officer and controller, but no budget staff. The proposed chief financial officer is a senior executive service (SES) position that is at will. To promote stability and retain institutional knowledge when the chief financial officer turns over, it would be beneficial to have classified budget staff in support positions. There are some budget staff in the Department of Human Services already associated with the Office of Early Childhood that will presumably transition to the new department. However, the new department has a larger mission that includes universal preschool. An additional budget position appears not only reasonable but essential. Universal preschool does not begin until FY 23-24, but executive branch budget staff are already working on budget requests for FY 23-24. Not only would additional budget staff help the executive branch

plan for Department needs, but it would likely improve the quality of requests received by the JBC from the Department in terms of the accuracy and the adequacy and relevance of the justifications.

FUND SOURCES AND INDIRECT COST RECOVERIES

The request proposed financing these positions with a mix of General Fund, cash funds, federal funds, and indirect cost recoveries. However, the cost allocation plan includes a number of technical flaws. For example, the request directly finances some positions from cash funds and federal funds, but then also includes those positions in the indirect cost pool, essentially collecting cash funds and federal funds to finance those positions twice. Also, the request assumes direct financing and indirect cost recoveries from fund sources that have not yet actually been moved to the Department.

The staff recommendation is to initially finance these positions with General Fund. The recommendation does not include any indirect cost assessment or appropriations from indirect cost recoveries. The JBC staff assumes eventually some positions might be direct billed, such as the information technology and quality control positions, and some positions will be part of an indirect cost pool.

Both direct billing and indirect cost plans are complex to develop and require many layers of approval to ensure they comply with government accounting standards and the specific statutes and rules of the federal programs and state cash funds they impact. The Department is in the process of hiring accounting staff who could design direct billing and indirect cost recovery plans. Once properly constructed plans have received all the necessary federal approvals, staff assumes the Department will submit a supplemental or budget request to adjust the fund sources.

OPERATIONAL SUPPORT AGREEMENT WITH DHS

The JBC staff recommendation does not include the requested \$1.2 million reappropriated funds from indirect cost recoveries for an operational support agreement with DHS during the transition year. There is merit to the concept. There are centralized staff at the Department of Human Services who devote only a portion of their time to the Office of Early Childhood. The Department of Human Services will need to reassign duties to consolidate the workload in positions that will transfer to the new Department of Early Childhood. An operational support agreement would allow flexibility on the timing of when positions transition. However, it doesn't make sense to put the funding for such an agreement in the Long Bill. Instead, it should be in the bill a bill that transfers functions to the Department of Early Childhood. Also, it is not clear than \$1.2 million is the correct amount for an operational agreement as the Department of Human Services is still estimating the centralized services devoted to supporting the Office of Early Childhood.

→ BA1 Transfer to Dept of Early Childhood

REQUEST

The Department requests an increase of \$359,846,301 total funds, including \$95,460,406 General Fund, and 138.4 FTE for programs transferred from other departments. From the Department of Human Services the Governor proposes transferring the Office of Early Childhood, the Records and Reports of Child Abuse and Neglect, and the Child Care Automated Tracking System to the new Department of Early Childhood. From the Department of Education the Governor proposes

transferring staff devoted to early childhood workforce development. There are corresponding reductions requested for the Department of Human Services and the Department of Education.²

RECOMMENDATION

The JBC staff does not recommend the request. The Long Bill cannot create substantive law and under current law these functions reside in the Department of Human Services and the Department of Education. The JBC staff anticipates that legislation will be introduced during the 2022 legislative session to transfer these functions to the new Department of Early Childhood. At the time of this publication that bill was not introduced and it seems unlikely the bill will pass before the Long Bill. Therefore, the changes to appropriations will need to be made in the appropriations clause for that bill rather than the Long Bill.

The exact transfers will depend on the content of the bill and the JBC's final actions on funding for the programs that are transferring. As proposed by the Governor, the programs that would transfer from the Department of Human Services would include all of the Office of Early Childhood plus the records of Child Abuse and Neglect that is currently appropriated in the Executive Director's Office and the Child Care Automated Tracking System that is currently appropriated in the Office of Information Technology Services. The programs that would transfer from the Department of Education are 6.0 FTE and \$651,922 for early childhood workforce development.

→ BA2 UNIVERSAL PRESCHOOL TEAM

REQUEST

The Department requests \$722,366 total funds, including \$397,300 General Fund, and 10 positions (8.0 FTE in the first year) for a universal preschool team to oversee the program and support local partners who will be responsible for managing service delivery. The request includes a manager and then nine program analysts that would eventually each be in charge of regions and however many local partners there are in each region. During FY 22-23 the staff would spend their time planning for the implementation of universal preschool in FY 23-24.

RECOMMENDATION

Staff recommends approval of the request with modification to the fund sources. The framework for universal preschool is still being fleshed out and without more detail it is difficult for the JBC staff to assess if the requested funding will be sufficient in the long run, but for the planning phase the proposed 10 positions appears reasonable.

The table below summarizes the staff recommendation. The staff recommendation uses the JBC's common policies to calculate the cost of new FTE, except that the JBC staff recommends appropriating funds for benefits. This is a new department that does not have access to vacancy savings to manage benefit costs for new FTE in the first year. Also, the JBC's common policy allows for funding benefits in the first year for large increases in FTE, defined as approximately 20 FTE or more, and the combined impact of this request and R1 exceeds 20 FTE.

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² Due to technical errors the proposed reductions in the Department of Human Services and the Department of Education do not exactly match the proposed increase for the Department of Early Childhood, but the policy intent to make a one-for-one transfer is clear

BA2 Early Childhood Foundations & Universal Preschool									
	Total	Cash	FEDERAL	FTE					
	Funds	Funds	Funds	LIE					
Personal Services	\$625,138	\$500,110	\$125,028	10.0					
Manager	92,059	73,647	18,412	1.0					
Program Analysts	533,079	426,463	106,616	9.0					
Operating Expenses	13,500	10,800	2,700	0.0					
Capital Outlay	62,000	49,600	12,400	0.0					
Benefits	156,287	125,029	<u>31,258</u>	0.0					
Health, Life, and Dental	100,000	80,000	20,000	0.0					
Short-term Disability	941	753	188	0.0					
Amortization Equalization Disbursement (AED)	27,673	22,138	5,535	0.0					
Supplemental AED	27,673	22,138	5,535	0.0					
Total	\$856,925	\$685,539	\$171,386	10.0					

FUND SOURCES

The Department requests funding the positions from 55 percent General Fund, 25 percent tobacco revenue deposited in the Preschool Programs Cash Fund pursuant to Proposition EE, and 20 percent federal Child Care Development Funds (CCDF).

Staff recommends funding the positions with 80 percent from the Preschool Programs Cash Fund and 20 percent from the federal CCDF. The Preschool Programs Cash Fund annually receives 73 percent of the Legislative Council Staff's June estimate of the additional sales tax due to the minimum price for cigarettes pursuant to Section 39-28-116, C.R.S. Beginning in FY 2023-24, the Preschool Programs Cash Fund will start to receive the lion's share of nicotine tax revenues from Proposition EE less amounts allocated for the General Fund, Tobacco Education Programs Fund, and Tobacco Tax Cash Fund. The most recent LCS forecast suggests there will be sufficient revenue to the Preschool Programs Cash Fund in FY 22-23 to support these positions, so there is no need to use General Fund. The recommended share from the federal CCDF is based on the Department's estimate of the portion of staff activities that will be eligible for funding from that source.

APPROPRIATION STRUCTURE

The Department proposes an Early Learning Access and Quality Division that would include the Colorado Child Care Assistance Program, once it is moved from the Office of Early Childhood, the universal preschool program, and related funding for workforce recruitment and retention and quality. Within this division, the Department proposed a line item for the universal preschool program that would include personal services and operating.

The JBC staff recommendation makes a minor modification to this structure to separate personal services and operating expenses. Also, the JBC staff assumes the funding for the universal preschool team and the staff for CCCAP and related programs will be merged. A separate line item for the universal preschool team does not seem necessary and could hamper the Department's flexibility in the future as staff duties evolve. Instead, the JBC staff assumes there will be consolidated appropriations for personal services and for operating expenses for the entire Early Learning Access and Quality Division, but that will be fleshed out in the appropriations clause for the bill to transfer programs to the Department of Early Childhood.

(1) EXECUTIVE DIRECTOR'S OFFICE

The Executive Director's Office contains the administrative funding for the Department and centrally appropriated items for all the divisions. The sources of revenue reflect the sources of revenue for the divisions.

	EXECUTI	VE DIRECTO	OR'S OFFICI	Е		
	Total Funds	General Fund	Cash Funds	REAPPROPRIATED FUNDS	Federal Funds	FTE
FY 2021-22 Appropriation						
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	\$0	0.0
Other Legislation	326,413	326,413	0	0	0	1.8
TOTAL	\$326,413	\$326,413	\$0	\$0	\$0	1.8
FY 2022-23 RECOMMENDED APPROPRIA		\$226.412	\$0	\$0	\$0	1.8
FY 2021-22 Appropriation R1 Dept of Early Childhood admin	\$326,413 5,463,530	\$326,413 5,463,530	0	0	0	1.8
BA1 Transfer to Dept of Early Childhood	0	0	0	0	0	0.0
BA2 Universal preschool team	156,287	0	125,029	0	31,258	0.0
Annualize prior year legislation	545,605	545,605	0	0	0	4.2
TOTAL	\$6,491,835	\$6,335,548	\$125,029	\$0	\$31,258	20.6
INCREASE/(DECREASE)	\$6,165,422	\$6,009,135	\$125,029	\$0	\$31,258	18.8
Percentage Change	1,888.8%	1,841.0%	0.0%	0.0%	0.0%	1,044.4%
FY 2022-23 EXECUTIVE REQUEST	\$373,044,781	\$100,687,087	\$57,058,661	\$9,168,022	\$206,131,011	155.4
Request Above/(Below) Recommendation	\$366,552,946	\$94,351,539	\$56,933,632	\$9,168,022	\$206,099,753	134.8

LINE ITEM DETAIL — EXECUTIVE DIRECTOR'S OFFICE

PERSONAL SERVICES

This line funds the personnel costs of the Executive Director's Office.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department did not submit a request by line item. The Department did submit a placeholder for R1 Dept of Early Childhood admin.

Executive Director's Office, Personal Services									
	Total	GENERAL	Cash	REAPPROPRIATED	FEDERAL				
	Funds	Fund	Funds	Funds	Funds	FTE			
FY 2021-22 APPROPRIATION									
Other Legislation	\$245,837	\$245,837	\$0	\$0	\$0	1.8			
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	\$0	0.0			
TOTAL	\$245,837	\$245,837	\$0	\$0	\$0	1.8			
FY 2022-23 RECOMMENDED APPROPRIATION									
FY 2021-22 Appropriation	\$245,837	\$245,837	\$0	\$0	\$0	1.8			

Executive Director's Office, Personal Services										
	Total	GENERAL	Cash	Reappropriated	Federal					
	Funds	Fund	FUNDS	Funds	Funds	FTE				
R1 Dept of Early Childhood admin	1,158,303	1,158,303	0	0	0	14.6				
Annualize prior year legislation	491,675	491,675	0	0	0	4.2				
TOTAL	\$1,895,815	\$1,895,815	\$0	\$0	\$0	20.6				
INCREASE/(DECREASE)	\$1,649,978	\$1,649,978	\$0	\$0	\$0	18.8				
Percentage Change	671.2%	671.2%	0.0%	0.0%	0.0%	1,044.4%				
FY 2022-23 EXECUTIVE REQUEST	\$0	\$0	\$0	\$0	\$0	0.0				
Request Above/(Below) Recommendation	(\$1,895,815)	(\$1,895,815)	\$0	\$0	\$0	(20.6)				

HEALTH, LIFE, AND DENTAL

This line funds the Department's share of the state's group health, life and dental insurance plans for state employees.

STATUTORY AUTHORITY: Sections 24-50-603 (9) and 24-50-611, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team. The Department also submitted a placeholder for R1 Dept of Early Childhood admin.

RECOMMENDATION: The staff recommendation is summarized in the table below. See the decision item descriptions for more information.

EXECUTIVE DIREC	TOR'S OF	FICE, HEA	LTH, LIFI	e, And Dentai	L	
	Total	GENERAL	Cash	Reappropriated	FEDERAL	
	Funds	Fund	Funds	Funds	Funds	FTE
FY 2021-22 APPROPRIATION						
Other Legislation	\$18,000	\$18,000	\$0	\$0	\$0	0.0
TOTAL	\$18,000	\$18,000	\$0	\$0	\$0	0.0
FY 2022-23 RECOMMENDED APPROPRIA	ATION					
FY 2021-22 Appropriation	\$18,000	\$18,000	\$0	\$0	\$0	0.0
R1 Dept of Early Childhood admin	146,000	146,000	0	0	0	0.0
BA2 Universal preschool team	100,000	0	80,000	0	20,000	0.0
Annualize prior year legislation	42,000	42,000	0	0	0	0.0
TOTAL	\$306,000	\$206,000	\$80,000	\$0	\$20,000	0.0
INCREASE/(DECREASE)	\$288,000	\$188,000	\$80,000	\$0	\$20,000	0.0
Percentage Change	1,600.0%	1,044.4%	0.0%	0.0%	0.0%	0.0%
FY 2022-23 EXECUTIVE REQUEST	\$126,774	\$69,725	\$31,694	\$0	\$25,355	0.0
Request Above/(Below) Recommendation	(\$179,226)	(\$136,275)	(\$48,306)	\$0	\$5,355	0.0

SHORT-TERM DISABILITY

This line item funds the Department's share of state's short-term disability which is administered by the Department of Personnel. Short-term disability is equal to 0.19 percent of salaries.

STATUTORY AUTHORITY: Sections 24-50-603 (9) and 24-50-611, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team. The Department also submitted a placeholder for R1 Dept of Early Childhood admin.

RECOMMENDATION: The staff recommendation is summarized in the table below. See the decision item descriptions for more information.

CTOR'S C	FFICE, SE	IORT-TI	ERM DISABILITY	Y	
Total Funds	General Fund	Cash Funds	REAPPROPRIATED FUNDS	Federal Funds	FTE
***	***		***		
					0.0
\$370	\$370	\$0	\$0	\$0	0.0
ATION					
\$370	\$370	\$0	\$0	\$0	0.0
1,743	1,743	0	0	0	0.0
941	0	753	0	188	0.0
740	740	0	0	0	0.0
\$3,794	\$2,853	\$753	\$0	\$188	0.0
\$3,424	\$2,483	\$753	\$0	\$188	0.0
925.4%	671.1%	0.0%	0.0%	0.0%	0.0%
\$767	\$422	\$192	\$0	\$153	0.0
					0.0
	\$370 \$370 \$370 \$370 ATION \$370 1,743 941 740 \$3,794 \$3,424 925.4%	\$370 \$370 \$370 \$370 \$370 \$370 \$370 \$370 ATION \$370 \$370 1,743 1,743 941 0 740 740 \$3,794 \$2,853 \$3,424 \$2,483 925.4% 671.1%	\$370 \$370 \$0 \$370 \$370 \$0 \$370 \$370 \$0 \$370 \$370 \$0 \$370 \$370 \$0 ATION \$370 \$370 \$0 1,743 1,743 0 941 0 753 740 740 0 \$3,794 \$2,853 \$753 \$3,424 \$2,483 \$753 925.4% 671.1% 0.0%	TOTAL FUNDS GENERAL FUNDS CASH FUNDS REAPPROPRIATED FUNDS \$370 \$370 \$0 \$0 \$370 \$370 \$0 \$0 ATION \$370 \$0 \$0 \$370 \$370 \$0 \$0 \$1,743 1,743 0 0 941 0 753 0 740 740 0 0 \$3,794 \$2,853 \$753 \$0 \$3,424 \$2,483 \$753 \$0 \$25.4% 671.1% 0.0% 0.0% \$767 \$422 \$192 \$0	FUNDS FUND FUNDS FUNDS \$370 \$370 \$0 \$0 \$0 \$370 \$370 \$0 \$0 \$0 ATION \$370 \$0 \$0 \$0 \$370 \$370 \$0 \$0 \$0 \$1,743 1,743 0 0 0 0 \$41 0 753 0 188 740 740 0 0 0 0 \$3,794 \$2,853 \$753 \$0 \$188 \$3,424 \$2,483 \$753 \$0 \$188 \$25.4% 671.1% 0.0% 0.0% 0.0%

S.B. 04-257 AMORTIZATION EQUALIZATION DISBURSEMENT

This line item funds the costs associated with S.B. 04-257 which requires additional state contribution for employees in PERA.

STATUTORY AUTHORITY: Sections 24-50-603 (9) and 24-50-611, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team. The Department also submitted a placeholder for R1 Dept of Early Childhood admin.

RECOMMENDATION: The staff recommendation is summarized in the table below. See the decision item descriptions for more information.

S.B. 06-235 SUPPLEMENTAL AMORTIZATION EQUALIZATION DISBURSEMENT

This line item provides funding for an amortization payment to increase the funded status of the Public Employees' Retirement Association (PERA).

STATUTORY AUTHORITY: Section 24-51-411, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team. The Department also submitted a placeholder for R1 Dept of Early Childhood admin.

EXECUTIVE DIRECTOR'S OFFICE,	S.B. 06-235	SUPPLEM	ENTAL AN	MORTIZATION E	QUALIZA'	ΓΙΟΝ
	DISE	BURSEMEN'	Τ			
	Total	GENERAL	Cash	REAPPROPRIATED	FEDERAL	
	Funds	Fund	Funds	Funds	Funds	FTE
EV 2024 22 Appropriation						
FY 2021-22 APPROPRIATION	¢10.002	#10.00 2	# O	¢o.	# 0	0.0
Other Legislation	\$10,883	\$10,883	\$0	\$0	\$0	0.0
TOTAL	\$10,883	\$10,883	\$0	\$0	\$0	0.0
FY 2022-23 RECOMMENDED APPROPRIATION	ON					
FY 2021-22 Appropriation	\$10,883	\$10,883	\$0	\$0	\$0	0.0
R1 Dept of Early Childhood admin	51,275	51,275	0	0	0	0.0
BA2 Universal preschool team	27,673	0	22,138	0	5,535	0.0
Annualize prior year legislation	21,765	21,765	0	0	0	0.0
TOTAL	\$111,596	\$83,923	\$22,138	\$0	\$5,535	0.0
INCREASE/(DECREASE)	\$100,713	\$73,040	\$22,138	\$0	\$5,535	0.0
Percentage Change	925.4%	671.1%	0.0%	0.0%	0.0%	0.0%
FY 2022-23 EXECUTIVE REQUEST	\$23,984	\$13,191	\$5,996	\$0	\$4,797	0.0
Request Above/(Below) Recommendation	(\$87,612)	(\$70,732)	(\$16,142)	\$0	(\$738)	0.0

OPERATING EXPENSES

This line item pays for operating expenses associated with the administrative staff for the Department.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team. The Department also submitted a placeholder for R1 Dept of Early Childhood admin.

EXECUTIVE DIRE	ECTOR'S C	OFFICE, O	PERATI	NG EXPENSES		
	Total	GENERAL	Cash	REAPPROPRIATED	FEDERAL	
	Funds	Fund	Funds	Funds	Funds	FTE
FY 2021-22 APPROPRIATION						
Other Legislation	\$40,440	\$40,440	\$0	\$0	\$0	0.0
TOTAL	\$40,440	\$40,440	\$0	\$0	\$0	0.0
FY 2022-23 RECOMMENDED APPROPRIA	ATION					
FY 2021-22 Appropriation	\$40,440	\$40,440	\$0	\$0	\$0	0.0
R1 Dept of Early Childhood admin	21,600	21,600	0	0	0	0.0
Annualize prior year legislation	(32,340)	(32,340)	0	0	0	0.0
TOTAL	\$29,700	\$29,700	\$0	\$0	\$0	0.0
INCREASE/(DECREASE)	(\$10,740)	(\$10,740)	\$0	\$0	\$0	0.0
Percentage Change	(26.6%)	(26.6%)	0.0%	0.0%	0.0%	0.0%
FY 2022-23 EXECUTIVE REQUEST	\$0	\$0	\$0	\$0	\$0	0.0
Request Above/(Below) Recommendation	(\$29,700)	(\$29,700)	\$0	\$0	\$0	0.0

CAPITAL OUTLAY

This line item pays for capital expenditures, such as desks, computers, telephones, and other office equipment.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department did not submit a request by line item. The Department did submit a placeholder for R1 Dept of Early Childhood admin.

RECOMMENDATION: The staff recommendation is summarized in the table below. See the decision item descriptions for more information.

EXECUTIVE DIRECTOR'S OFFICE, CAPITAL OUTLAY									
	Total	GENERAL	Cash	Reappropriated	Federal				
	Funds	Fund	Funds	Funds	Funds	FTE			
FY 2021-22 APPROPRIATION									
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	\$0	0.0			
TOTAL	\$0	\$0	\$0	\$0	\$0	0.0			
FY 2022-23 RECOMMENDED APPROPRIATION	N								
FY 2021-22 Appropriation	\$0	\$0	\$0	\$0	\$0	0.0			
R1 Dept of Early Childhood admin	86,800	86,800	0	0	0	0.0			
TOTAL	\$86,800	\$86,800	\$0	\$0	\$0	0.0			
INCREASE/(DECREASE)	\$86,800	\$86,800	\$0	\$0	\$0	0.0			
Percentage Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%			
FY 2022-23 EXECUTIVE REQUEST	\$0	\$0	\$0	\$0	\$0	0.0			
Request Above/(Below) Recommendation	(\$86,800)	(\$86,800)	\$0	\$0	\$0	0.0			

INFORMATION TECHNOLOGY SYSTEMS

This line item pays for operating, maintenance, and contract programming costs for early childhood information technology systems.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department did not submit a request by line item. The Department did submit a placeholder for R1 Dept of Early Childhood admin.

EXECUTIVE DIRECTOR'S OFFICE, INFORMATION TECHNOLOGY SYSTEMS									
	Total	GENERAL	Cash	REAPPROPRIATED	FEDERAL				
	Funds	Fund	Funds	Funds	Funds	FTE			
FY 2021-22 APPROPRIATION									
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	\$0	0.0			
TOTAL	\$0	\$0	\$0	\$0	\$0	0.0			
FY 2022-23 RECOMMENDED APPROPRIAT	ION								
FY 2021-22 Appropriation	\$0	\$0	\$0	\$0	\$0	0.0			
R1 Dept of Early Childhood admin	3,946,534	3,946,534	0	0	0	0.0			
TOTAL	\$3,946,534	\$3,946,534	\$0	\$0	\$0	0.0			
INCREASE/(DECREASE)	\$3,946,534	\$3,946,534	\$0	\$0	\$0	0.0			
Percentage Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%			
Request Above/(Below) Recommendation	(\$3,946,534)	(\$3,946,534)	\$0	\$0	\$0	0.0			

PLACEHOLDER

This is a placeholder for the Department's requests for R1 Dept of Early Childhood admin and BA1 Transfer to Dept of Early Childhood.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department did not submit a request by line item. The Department submitted placeholders for R1 Dept of Early Childhood admin and BA1 Transfer to Dept of Early Childhood.

RECOMMENDATION: Staff does not recommend funding in this line item. Instead, the recommendation for R1 Dept of Early Childhood admin is spread by line item as described in the line item descriptions above. Staff does not recommend BA1 Transfer to Dept of Early Childhood.

(2) EARLY LEARNING ACCESSS AND QUALITY

The Early Learning Access and Quality Division provides funding universal preschool. The JBC staff assumes it will also include funding for the Colorado Child Care Assistance Program and related funding for workforce recruitment and retention and quality once those programs are moved from the Office of Early Childhood.

EARLY LEARNING ACCESS AND QUALITY									
	Total Funds	General Fund	Cash Funds	Federal Funds	FTE				
FY 2021-22 Appropriation									
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	0.0				
TOTAL	\$0	\$0	\$0	\$0	0.0				
FY 2022-23 RECOMMENDED APPROPRIATION									
FY 2021-22 Appropriation	\$0	\$0	\$0	\$0	0.0				
BA2 Universal preschool team	700,638	0	560,510	140,128	10.0				
TOTAL	\$700,638	\$0	\$560,510	\$140,128	10.0				
INCREASE/(DECREASE)	\$700,638	\$0	\$560,510	\$140,128	10.0				
Percentage Change	0.0%	0.0%	0.0%	0.0%	0.0%				

EARLY LEARNING ACCESS AND QUALITY								
Total General Cash Federal								
	Funds Fund Funds Funds FT1							
FY 2022-23 EXECUTIVE REQUEST \$546,857 \$300,771 \$136,715 \$109,371 8.0								
Request Above/(Below) Recommendation	(\$153,781)	\$300,771	(\$423,795)	(\$30,757)	(2.0)			

LINE ITEM DETAIL

PERSONAL SERVICES

This line item pays for salaries, base PERA, Medicare taxes, and contract services for staff of the Early Learning Access and Quality Division.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team.

RECOMMENDATION: The staff recommendation is summarized in the table below. See the decision item descriptions for more information.

EARLY LEARNING ACCESS AND QUALITY, PERSONAL SERVICES									
	Total Funds	General Fund	Cash Funds	REAPPROPRIATED FUNDS	Federal Funds	FTE			
FY 2021-22 APPROPRIATION									
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	\$0	0.0			
TOTAL	\$0	\$0	\$0	\$0	\$0	0.0			
FY 2022-23 RECOMMENDED APPROPRIATION	ON								
FY 2021-22 Appropriation	\$0	\$0	\$0	\$0	\$0	0.0			
BA2 Universal preschool team	625,138	0	500,110	0	125,028	10.0			
TOTAL	\$625,138	\$0	\$500,110	\$0	\$125,028	10.0			
INCREASE/(DECREASE)	\$625,138	\$0	\$500,110	\$0	\$125,028	10.0			
Percentage Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%			
Request Above/(Below) Recommendation	(\$625,138)	\$0	(\$500,110)	\$0	(\$125,028)	(10.0)			

OPERATING EXPENSES

This line item pays for operating expenses associated with the staff for the Division.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team.

EARLY LEARNING A	ACCESS AN	nd Qualit	ΓY, OPERA	ATING EXPENSES	S	
	Total Funds	GENERAL FUND	Cash Funds	Reappropriated Funds	FEDERAL FUNDS	FTE
FY 2021-22 APPROPRIATION						
S.B. 21-205 (Long Bill)	\$0	\$0	\$0	\$0	\$0	0.0
TOTAL	\$0	\$0	\$0	\$0	\$0	0.0
FY 2022-23 RECOMMENDED APPROPRIATI	ON					
FY 2021-22 Appropriation	\$0	\$0	\$0	\$0	\$0	0.0
BA2 Universal preschool team	75,500	0	60,400	0	15,100	0.0
TOTAL	\$75,500	\$0	\$60,400	\$0	\$15,100	0.0
INCREASE/(DECREASE)	\$75,500	\$0	\$60,400	\$0	\$15,100	0.0
Percentage Change	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Request Above/(Below) Recommendation	(\$75,500)	\$0	(\$60,400)	\$0	(\$15,100)	0.0

PRESCHOOL TEAM

The Department proposed this line item to pay for personal services and operating expenses associated with the preschool team.

STATUTORY AUTHORITY: Section 26.5-1-.104, C.R.S.

REQUEST: The Department requested funding for BA2 Universal preschool team.

RECOMMENDATION: Staff recommends funding in the personal services and operating line items above instead of in this proposed line item.

LONG BILL FOOTNOTES AND REQUESTS FOR INFORMATION

LONG BILL FOOTNOTES

There are no existing Long Bill footnotes to review and the JBC staff is not recommending any new footnotes.

REQUESTS FOR INFORMATION

There are no existing Requests for Information to review and the JBC staff is not recommending any new Requests for Information.

Appendix A: Numbers Pages					
	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Appropriation	FY 2022-23 Request	FY 2022-23 Recommendation
DEPARTMENT OF EARLY CHILDHOOD Executive Director, Vacant					
(1) EXECUTIVE DIRECTOR'S OFFICE					
Personal Services	<u>0</u>	<u>0</u>	245,837	<u>0</u>	<u>1,895,815</u> *
FTE	0.0	0.0	1.8	0.0	20.6
General Fund	0	0	245,837	0	1,895,815
Cash Funds	0	0	0	0	0
Reappropriated Funds	0	0	0	0	0
Federal Funds	0	0	0	0	0
Health, Life, and Dental	<u>0</u>	<u>0</u>	<u>18,000</u>	126,774	<u>306,000</u> ×
General Fund	0	0	18,000	69,725	206,000
Cash Funds	0	0	0	31,694	80,000
Federal Funds	0	0	0	25,355	20,000
Short-term Disability	<u>0</u>	<u>0</u>	370	<u>767</u>	3,794
General Fund	0	0	370	422	2,853
Cash Funds	0	0	0	192	753
Federal Funds	0	0	0	153	188
S.B. 04-257 Amortization Equalization Disbursement	<u>0</u>	$\underline{0}$	10,883	23,984	<u>111,596</u> *
General Fund	0	0	10,883	13,191	83,923
Cash Funds	0	0	0	5,996	22,138
Federal Funds	0	0	0	4,797	5,535

	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Appropriation	FY 2022-23 Request	FY 2022-23 Recommendation
S.B. 06-235 Supplemental Amortization Equalization					
Disbursement	<u>0</u>	<u>0</u>	<u>10,883</u>	<u>23,984</u>	<u>111,596</u> *
General Fund	0	0	10,883	13,191	83,923
Cash Funds	0	0	0	5,996	22,138
Federal Funds	0	0	0	4,797	5,535
Salary Survey	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
Merit Pay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
PERA Direct Distribution	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
Shift Differential	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
Operating Expenses	<u>0</u>	<u>0</u>	40,440	<u>0</u>	<u>29,700</u> *
General Fund	0	0	40,440	0	29,700
Cash Funds	0	0	0	0	0
Federal Funds	0	0	0	0	0
Workers' Compensation	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
Legal Services	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0

	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Appropriation	FY 2022-23 Request	FY 2022-23 Recommendation
Administrative Law Judge Services General Fund	<u>0</u> 0	$\frac{0}{0}$	<u>0</u> 0	<u>0</u>	0 *
Payment to Risk Management and Property Funds	0	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	$\frac{\circ}{0}$	$\frac{0}{\overline{\circ}}$
Vehicle Lease Payments	$\underline{\underline{0}}$	$\underline{\underline{0}}$	0	0	0 *
General Fund	0	0	0	0	0
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	$\underline{0}$	<u>86,800</u> *
General Fund	0	0	0	0	86,800
Cash Funds	0	0	0	0	0
Federal Funds	0	0	0	0	0
Leased Space	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
Capital Complex Leased Space	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
Payments to OIT	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
CORE Operations	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u> *
General Fund	0	0	0	0	0
Information Technology Systems	<u>0</u>	$\underline{0}$	<u>0</u>	<u>0</u>	<u>3,946,534</u> *
General Fund	0	0	0	0	3,946,534

	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Appropriation	FY 2022-23 Request	FY 2022-23 Recommendation
Child Care Automated Tracking System	0	<u>0</u>	<u>0</u>	<u>0</u>	0 *
General Fund	0	0	0	0	0
Placeholder	<u>0</u>	<u>0</u>	<u>0</u>	372,869,272	<u>0</u> *
FTE	0.0	0.0	0.0	155.4	0.0
General Fund	0	0	0	100,590,558	0
Cash Funds	0	0	0	57,014,783	0
Reappropriated Funds	0	0	0	9,168,022	0
Federal Funds	0	0	0	206,095,909	0
TOTAL - (1) Executive Director's Office	0	0	326,413	373,044,781	6,491,835
FTE	<u>0.0</u>	<u>0.0</u>	<u>1.8</u>	<u>155.4</u>	<u>20.6</u>
General Fund	0	0	326,413	100,687,087	6,335,548
Cash Funds	0	0	0	57,058,661	125,029
Reappropriated Funds	0	0	0	9,168,022	0
Federal Funds	0	0	0	206,131,011	31,258

	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Appropriation	FY 2022-23 Request	FY 2022-23 Recommendation
(3) EARLY LEARNING ACCESS AND QUALIT	Ϋ́		•		
Personal Services	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	625,138 *
FTE	0.0	0.0	0.0	0.0	10.0
General Fund	0	0	0	0	0
Cash Funds	0	0	0	0	500,110
Federal Funds	0	0	0	0	125,028
Operating Expenses	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>75,500</u> *
General Fund	0	0	0	0	0
Cash Funds	0	0	0	0	60,400
Federal Funds	0	0	0	0	15,100
Preschool Team	<u>0</u>	<u>0</u>	<u>0</u>	<u>546,857 8.0</u>	0 0.0 *
General Fund	0	0	0	300,771	0
Cash Funds	0	0	0	136,715	0
Federal Funds	0	0	0	109,371	0
TOTAL - (3) Early Learning Access and Quality	0	0	0	546,857	700,638
FTE	0.0	0.0	0.0	<u>8.0</u>	<u>10.0</u>
General Fund	0	0	0	300,771	0
Cash Funds	0	0	0	136,715	560,510
Federal Funds	0	0	0	109,371	140,128

	FY 2019-20 Actual	FY 2020-21 Actual	FY 2021-22 Appropriation	FY 2022-23 Request	FY 2022-23 Recommendation
TOTAL - Department of Early Childhood	0	0	326,413	373,591,638	7,192,473
FTE	<u>0.0</u>	<u>0.0</u>	<u>1.8</u>	<u>163.4</u>	<u>30.6</u>
General Fund	0	0	326,413	100,987,858	6,335,548
Cash Funds	0	0	0	57,195,376	685,539
Reappropriated Funds	0	0	0	9,168,022	0
Federal Funds	0	0	0	206,240,382	171,386